



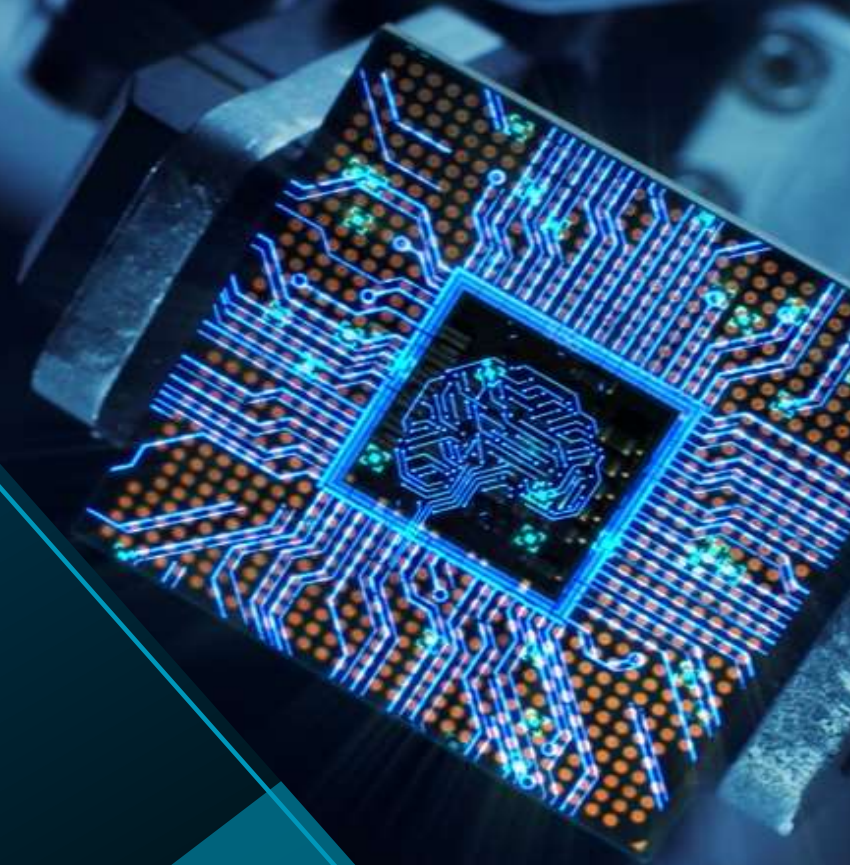
HEXAGON

empowering an autonomous future

Autonomy in industrial facilities & manufacturing

Mattias Stenberg | President, PPM division

Paolo Guglielmini | President, Manufacturing Intelligence division



Hexagon provides smart solutions **across the entire lifecycle** of manufacturing and process industries assets, from initial design to day-to-day operations.



Design

Intelligently design, engineer, and implement true workflow-managed integration across the project enterprise



Feed



Detail Design



Construct

Reduce project risk with a rules-based change management solution that communicates across procurement and construction processes



Projects



Procurement & Materials



Fabrication



Construction



Operate

Ensure safe, consistent operations with integrated data on physical assets, processes, and regulatory imperatives

Embrace a “**single version of the truth**” for your projects, portfolios, and contracts



Asset Lifecycle Information Management



Operations & Maintenance



Secure

Secure operational technology (OT) systems for **critical infrastructure** by identifying and tracking a complete inventory of all OT and IT endpoints



Prevention

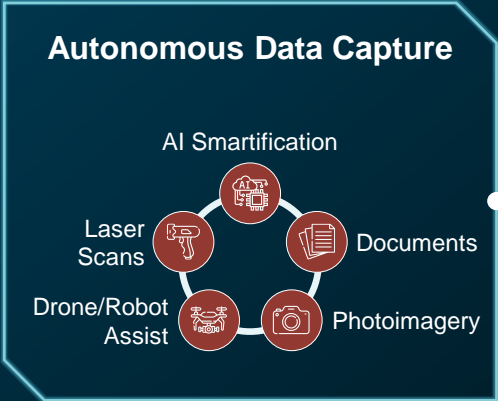
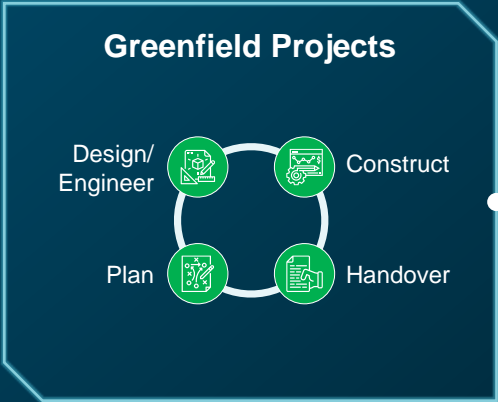


Remediation

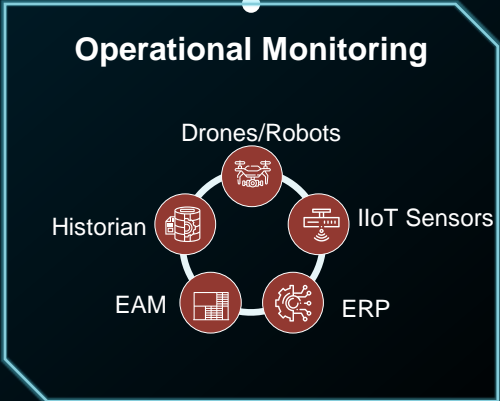
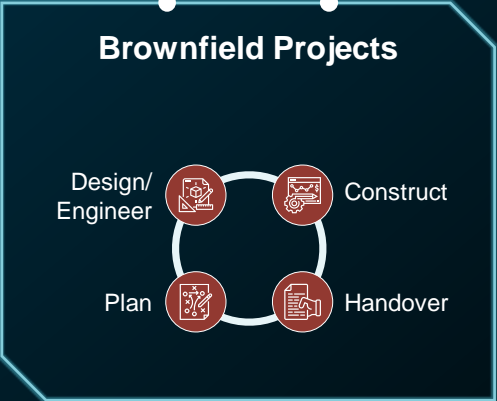


Smart digital reality for industrial facilities

One-Time Data Capture



Continuous Data Capture



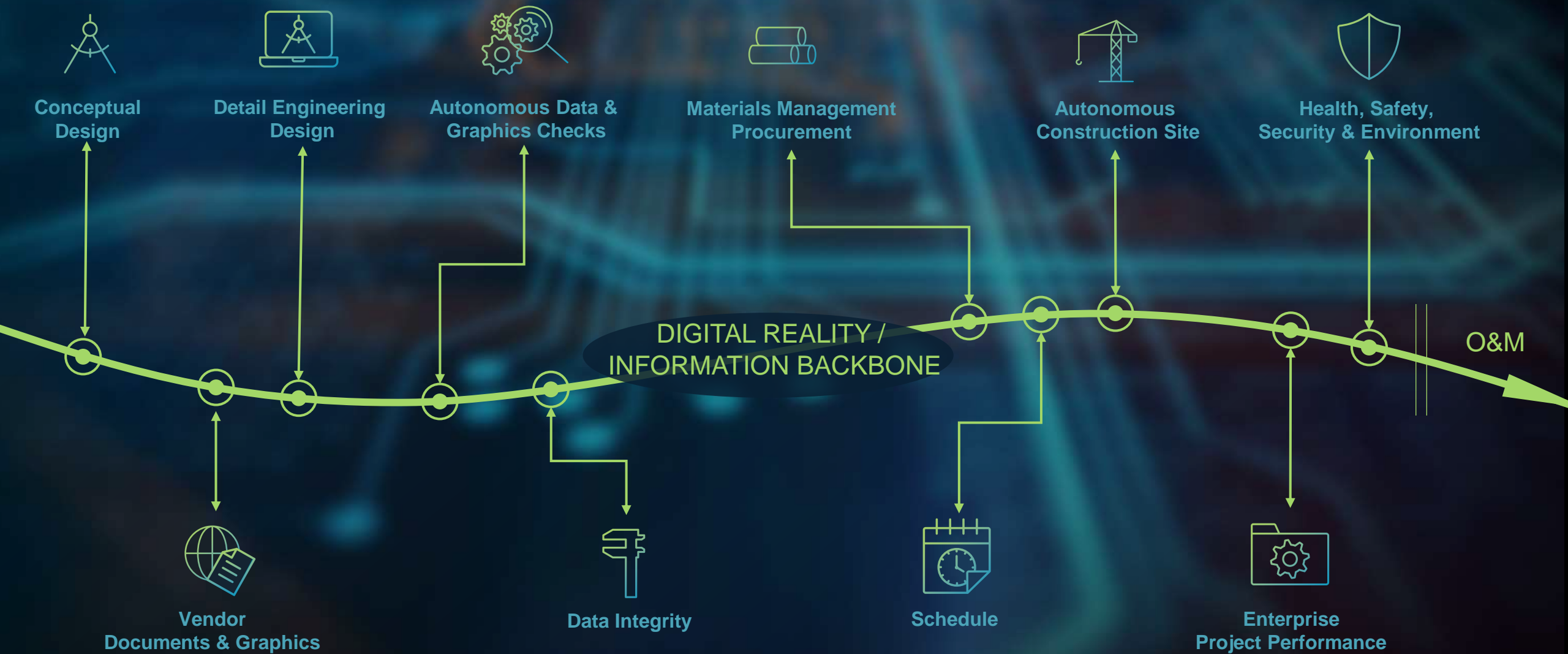
Value Capture



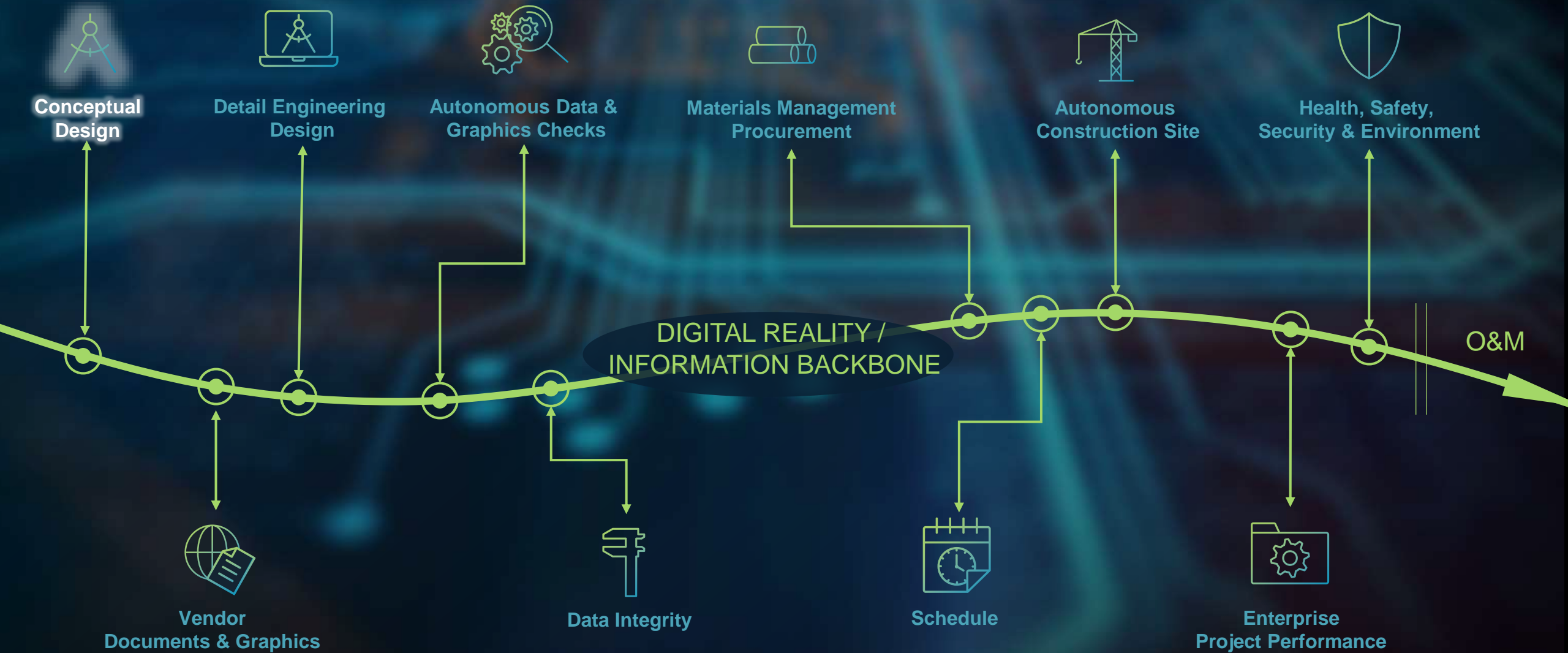


What is our approach?

Creating the digital twin – integrated project ecosystem



Creating the digital twin – integrated project ecosystem

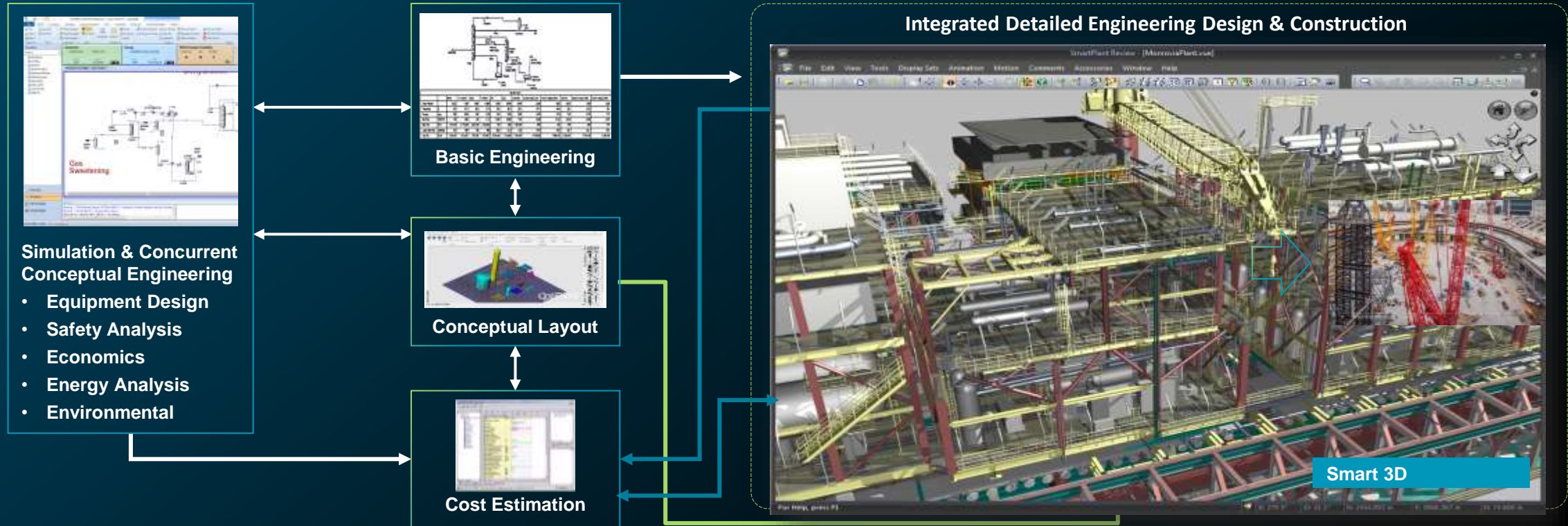


Conceptual Design

Basic Engineering

Detailed Design

Build

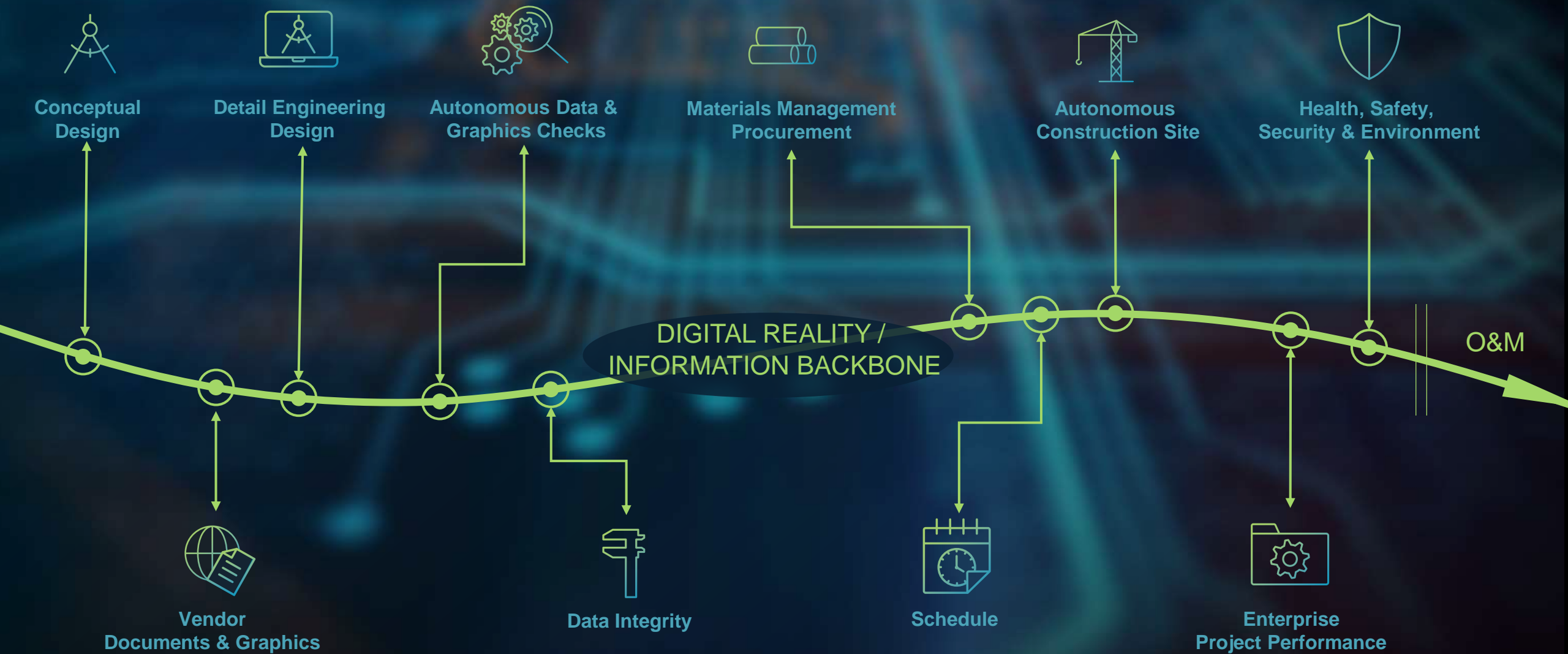


- Data Centric engineering workflows
- Multi disciplinary collaboration
- Data reuse

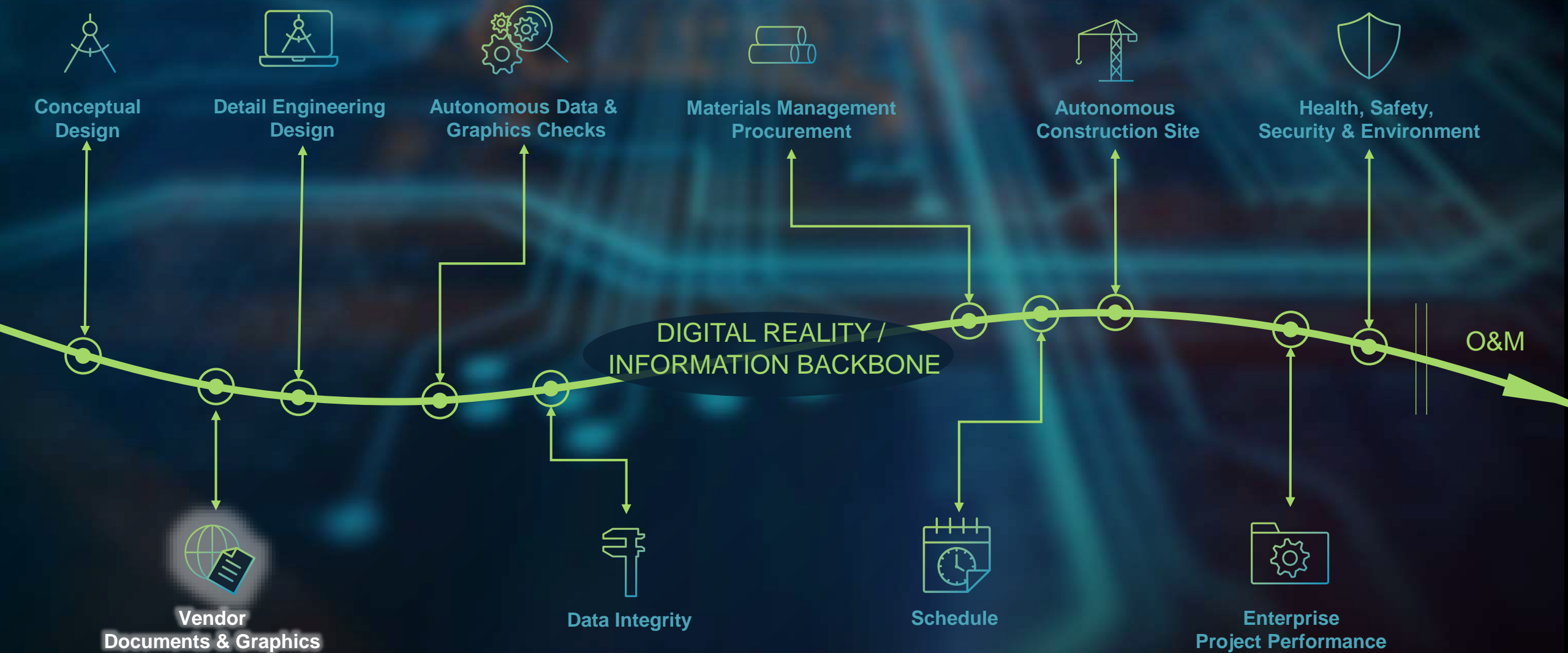
- Digital Twin Handoff
- Efficient Project Execution and Controls



Creating the digital twin – integrated project ecosystem



Creating the digital twin – integrated project ecosystem





Artificial intelligence for all foreign project data

AUTOTAGGING

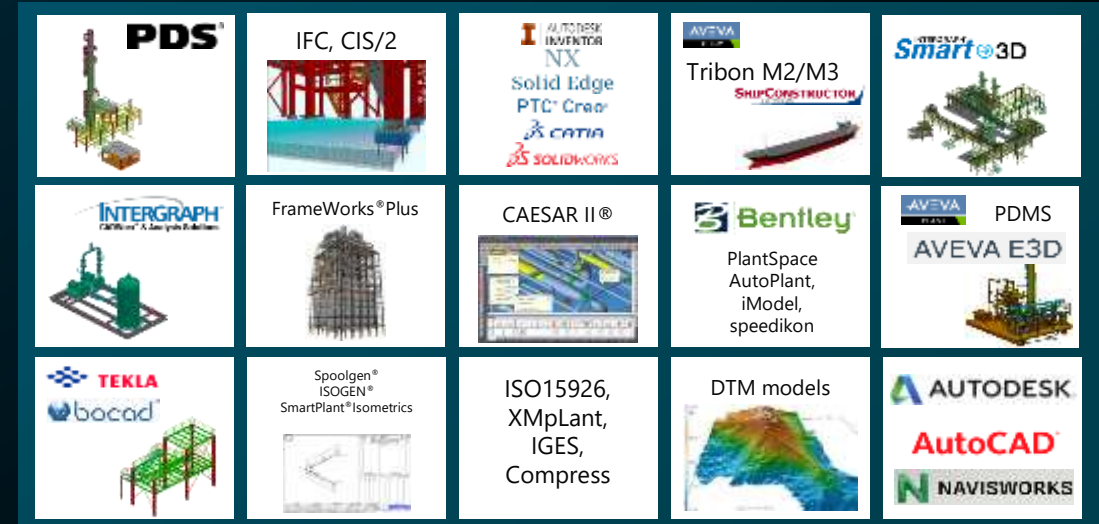
Vendor Drawing
Smartification



Vendor Document
Smartification



Skid Supplier Smartification
Pipe Fabrication Smartification
Steel Detailer Smartification



Programmatically Connecting Into Twin

AUTOTAGGING PROCEDURE
IN PROGRESS



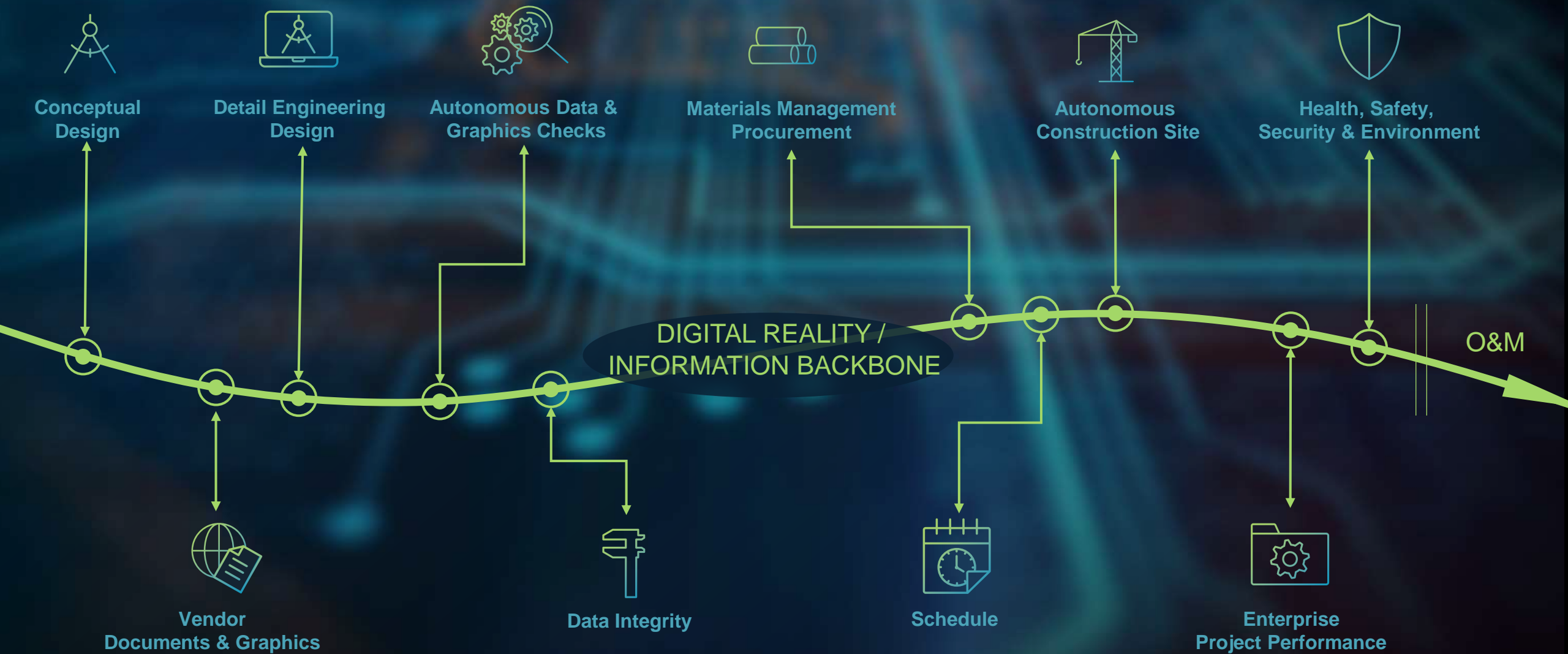
DZ - 040

194 63 NFB CLAMP

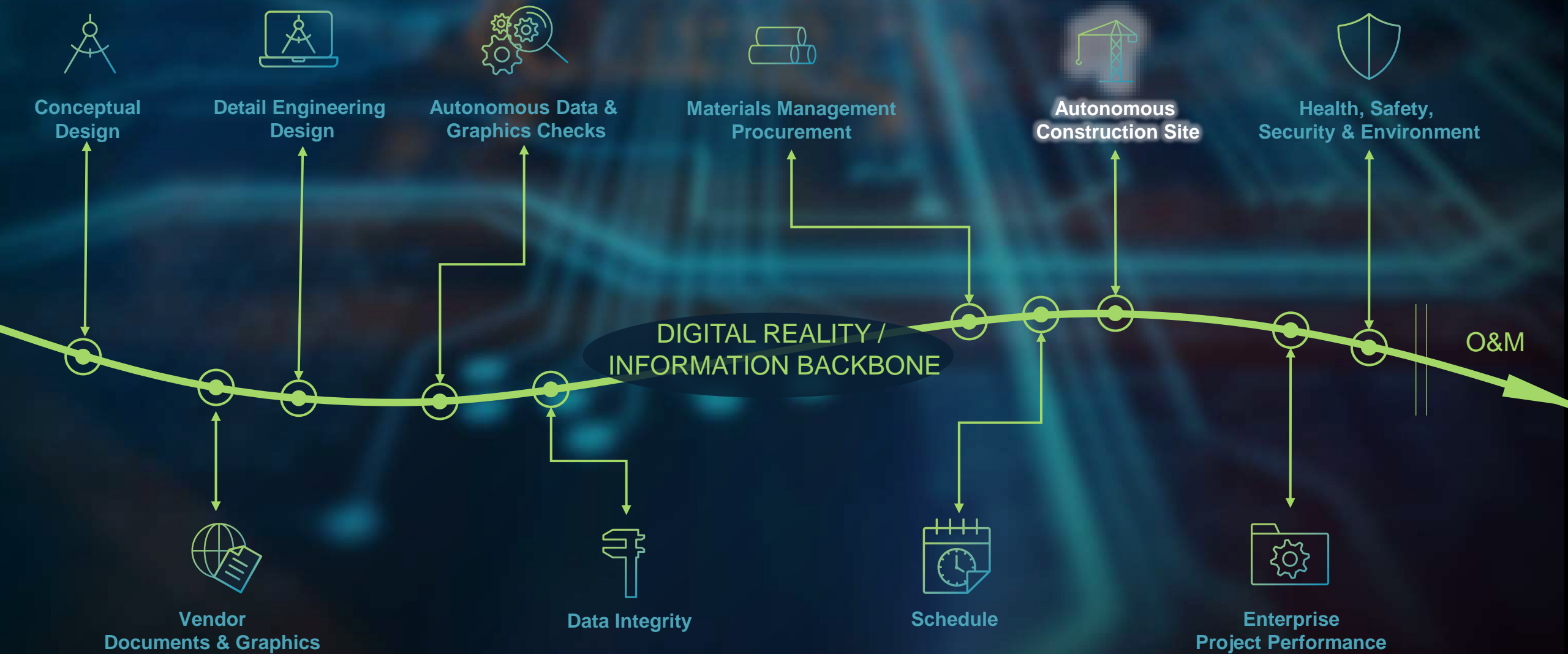
WIRELESS SIGNAL



Creating the digital twin – integrated project ecosystem



Creating the digital twin – integrated project ecosystem



Scanners



- Leica BLK2FLY Autonomous Scanner, Drone Mounted
- Leica BLK ARC Autonomous Scanner, “Spot” Mounted
- Complete Construction Site Coverage

Reality Capture



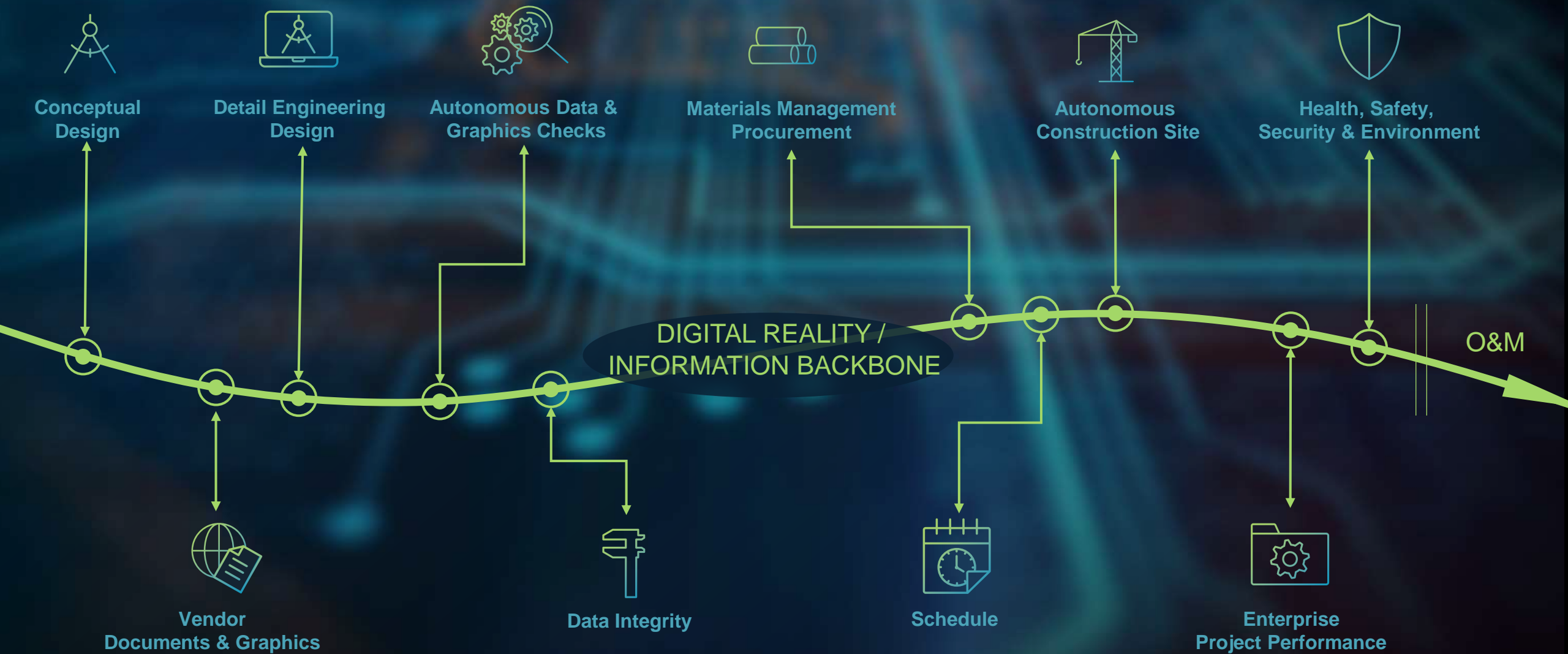
- Nightly Autonomous Scans of Daily Work Areas
- Scans Automatically Processed by Artificial Intelligence Engine
- Progress and Deviations from Original Design Reported
- Analytics Engine Calculates Construction Team Velocities

Construction Software/Project Performance

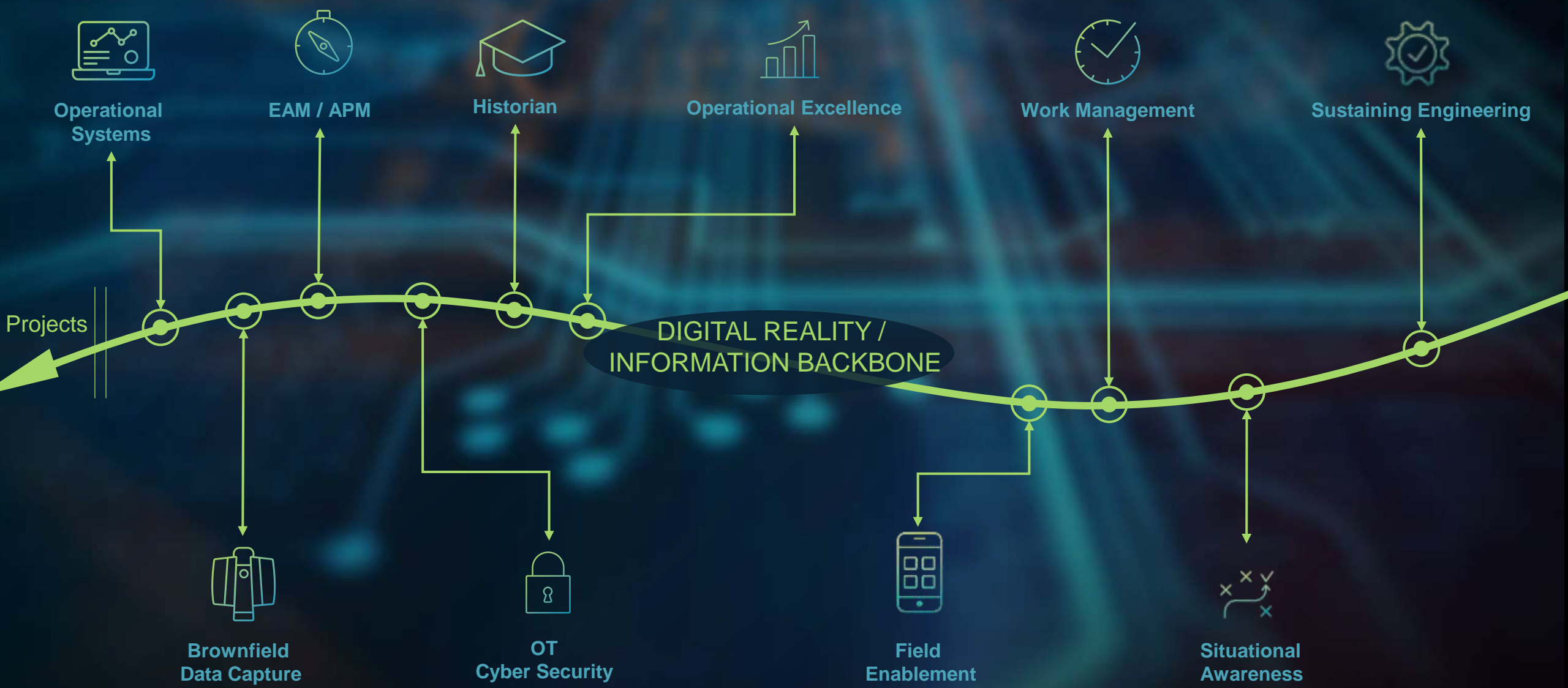


- Export a 3D model from Smart Build into Cyclone
- Import a Point Cloud of the building on Cyclone and align the scan with the model
- Publish the scan + model to Truview and view both together within Smart Build
- Enterprise Project Performance with Ecosys

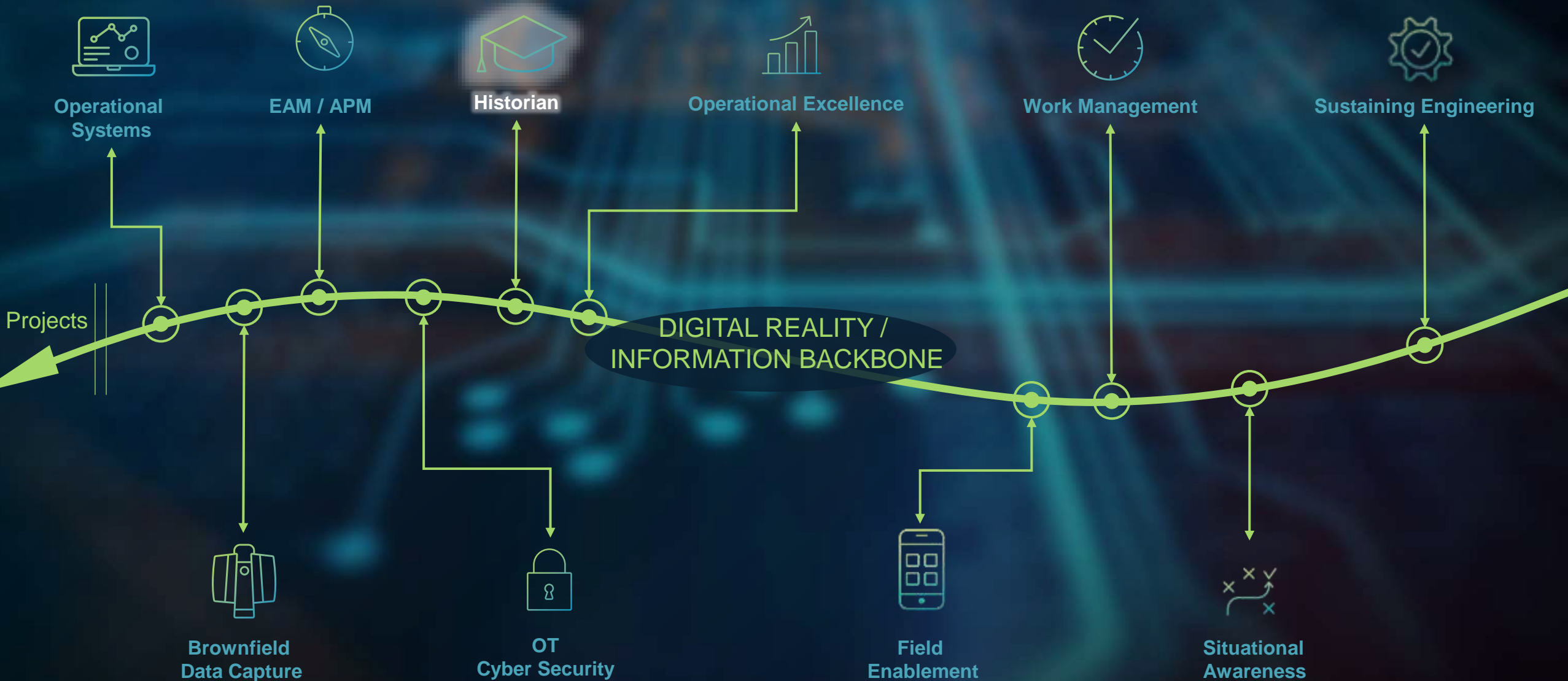
Creating the digital twin – integrated project ecosystem



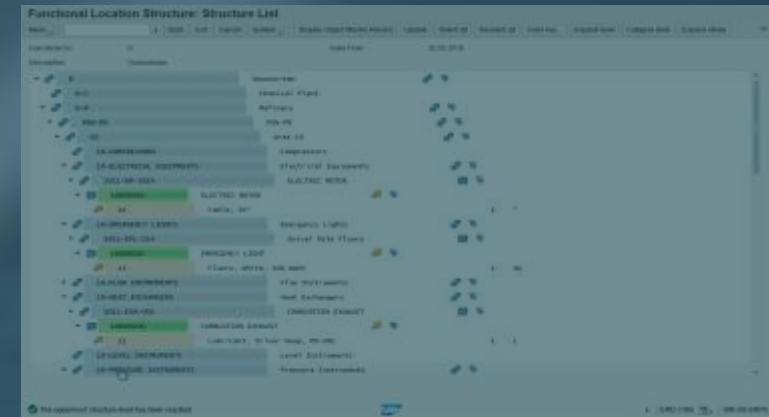
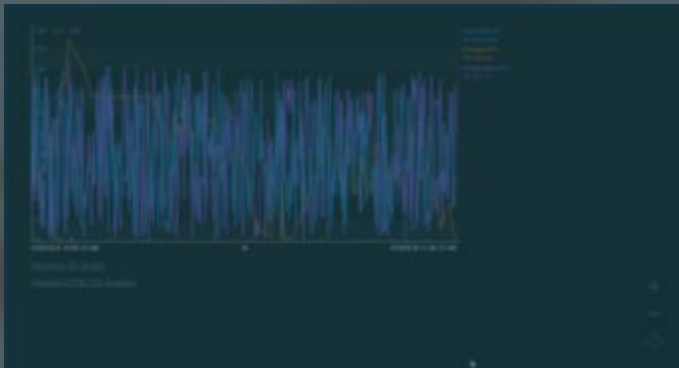
Leveraging the operational twin – operations & maintenance



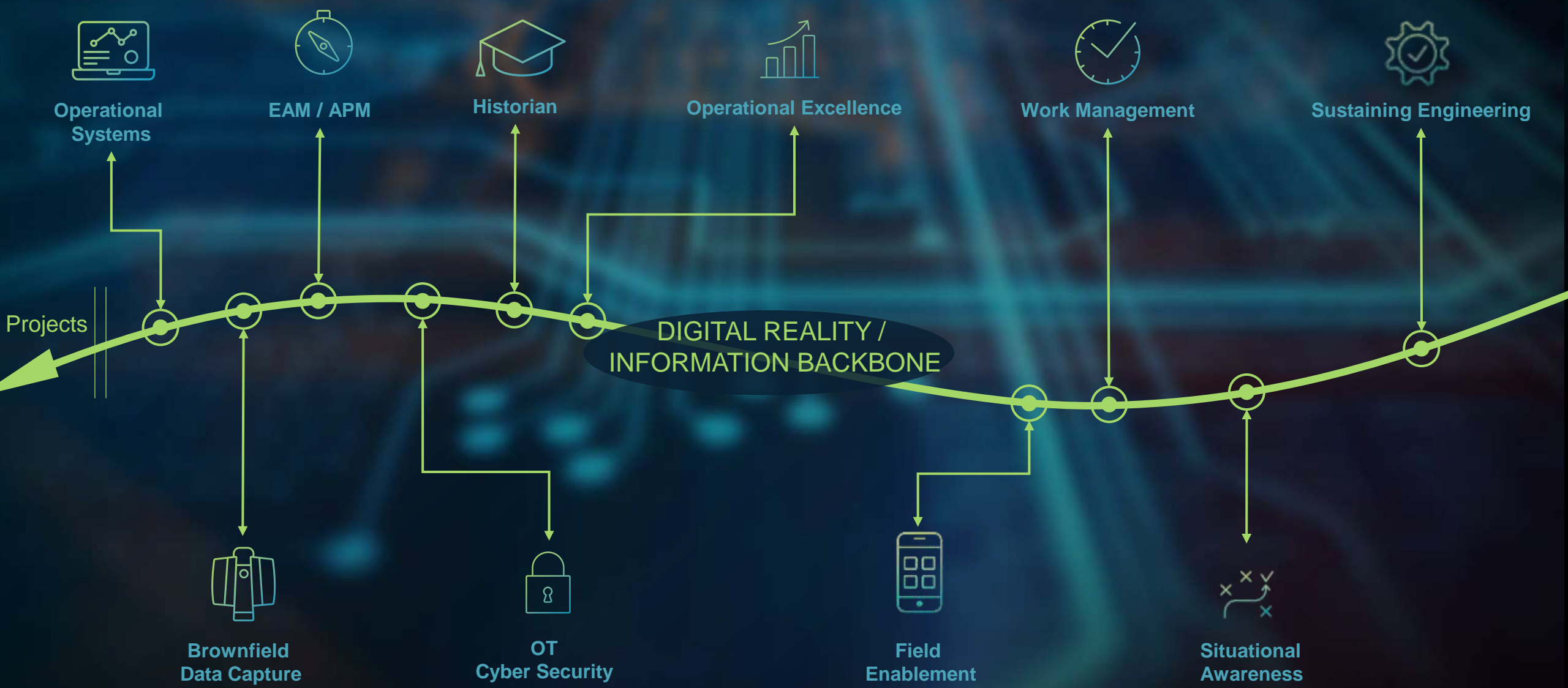
Leveraging the operational twin – operations & maintenance



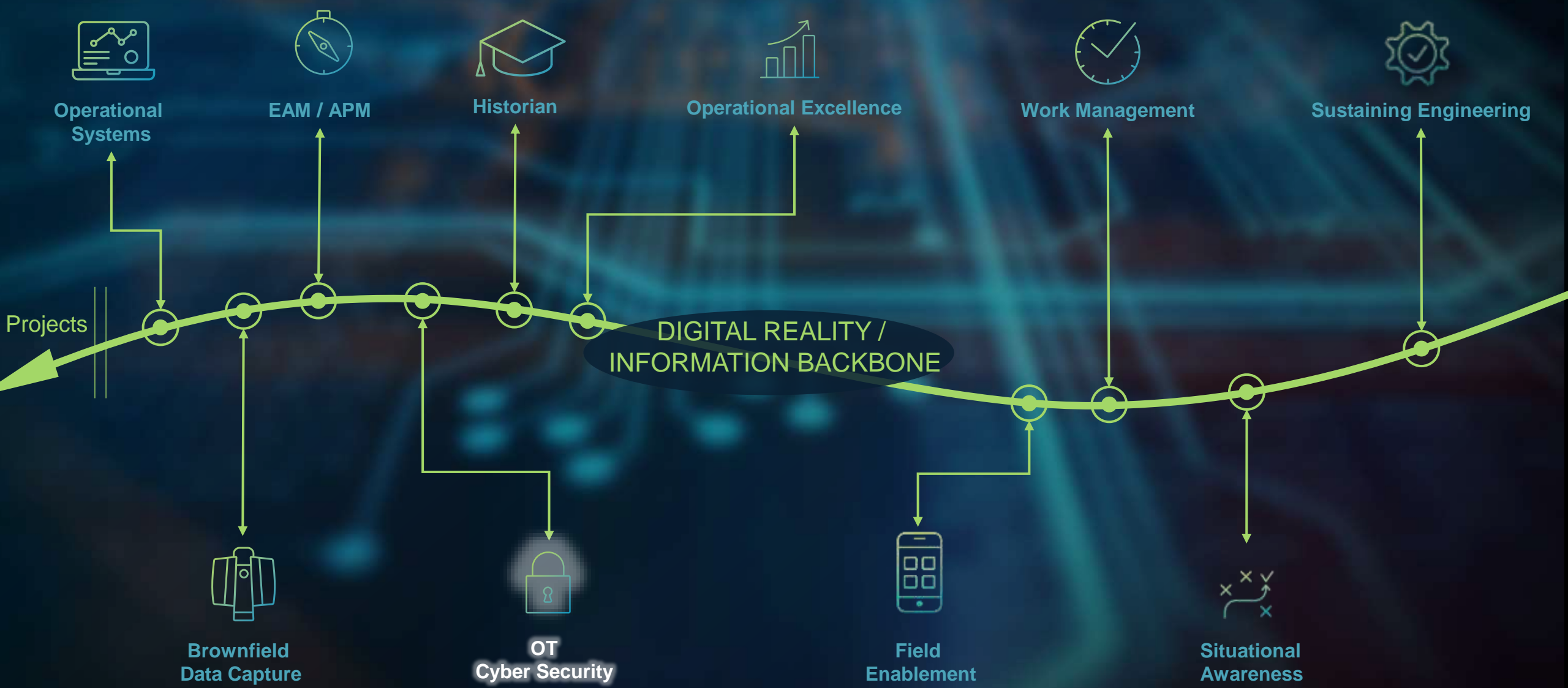
3RD PARTY DATA SOURCES



Leveraging the operational twin – operations & maintenance



Leveraging the operational twin – operations & maintenance



Hexagon's OT cyber security offering



Inventory Management

Maintain and manage a complete inventory of OT and IT configuration data.



Vulnerability Management

Obtain immediate, comprehensive visibility into ICS vulnerability risk.



Configuration Management

Monitor, detect, and remediate unauthorized configuration changes.



Risk Analytics

Continuously identify and visualize IT and OT endpoint cyber risks.



Compliance Management

Audit and report on internal and regulatory compliance requirements.



Backup & Recovery

Quickly restore control system operation in a worst case scenario.



THE NEWS TODAY

BRIEF

OT cyberattacks could threaten human safety by 2025: Gartner

Published July 26, 2021

Saudi Aramco confirmed that some company files were leaked after hackers reportedly demanded a \$50 million ransom from the world's most-valuable oil producer.

SOLARWINDS: HOW RUSSIAN SPIES HACKED THE JUSTICE, STATE, TREASURY, ENERGY AND COMMERCE DEPARTMENTS

Bill Whitaker reports on how Russian spies used a popular piece of software to unleash a virus that spread to 18,000 government and private computer networks.

Colonial hack: How did cyber-attackers shut off pipeline?

Everything You Need to Know About the WestRock Ransomware Attack

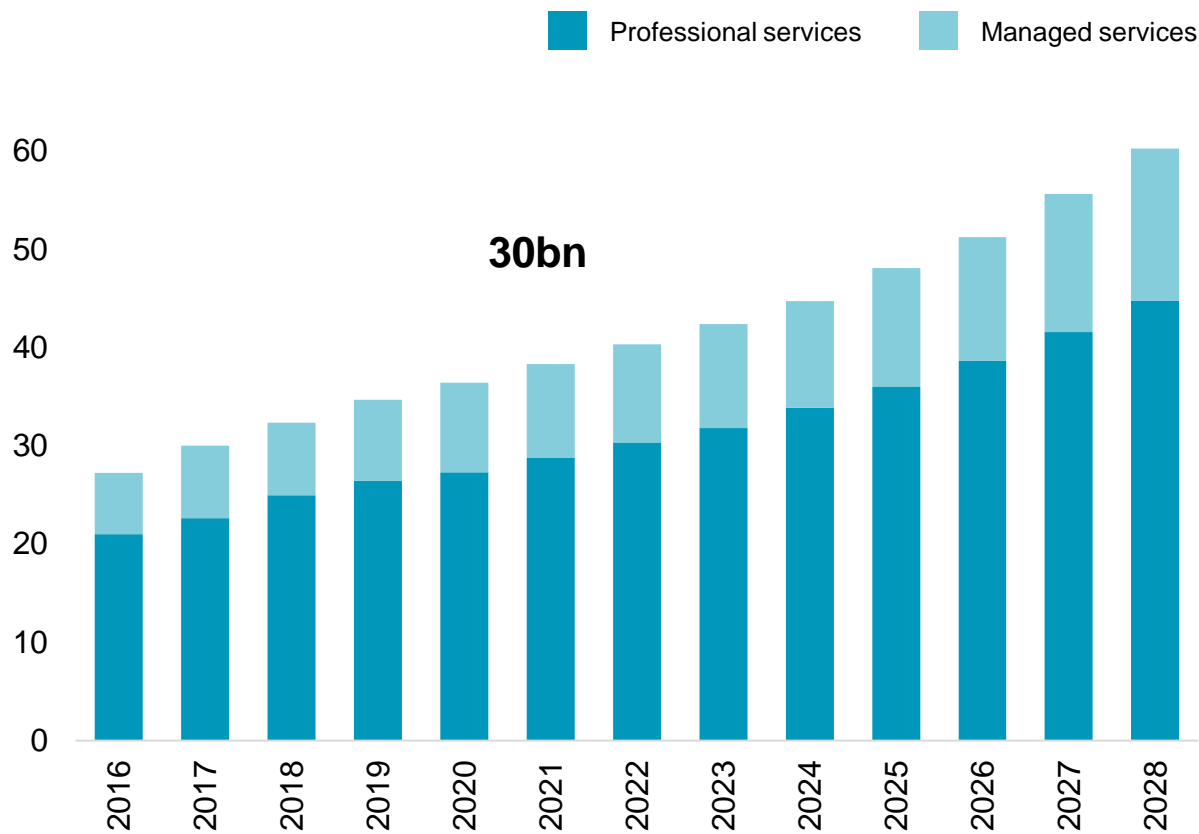
Stages and Data to Date. How Attacks on Operational Technology Became the Next Cyber Boundary.

Jul 22, 2021, 09:17pm EDT | 536 views

Government Calls On Pipeline Companies To Step Up Defenses Against Cyber Attacks

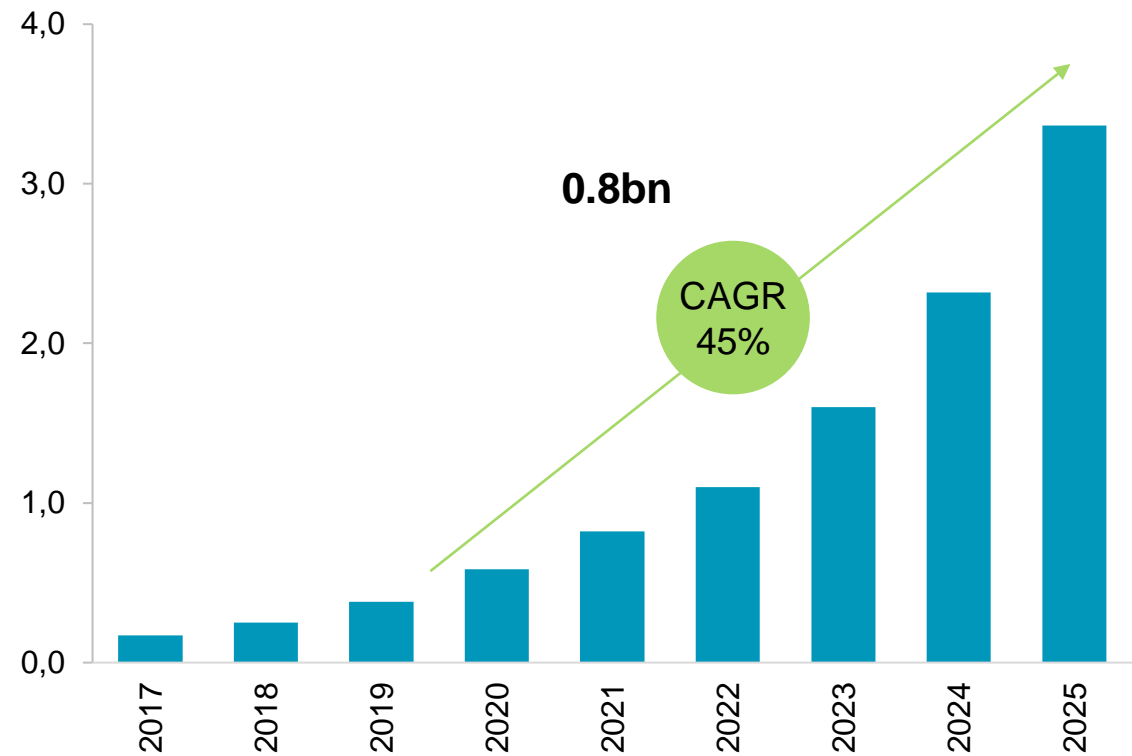
IT Cyber Market vs. OT Cyber Market Size

U.S. IT cyber security market size, by service, 2016 – 2028
(USD Billions)

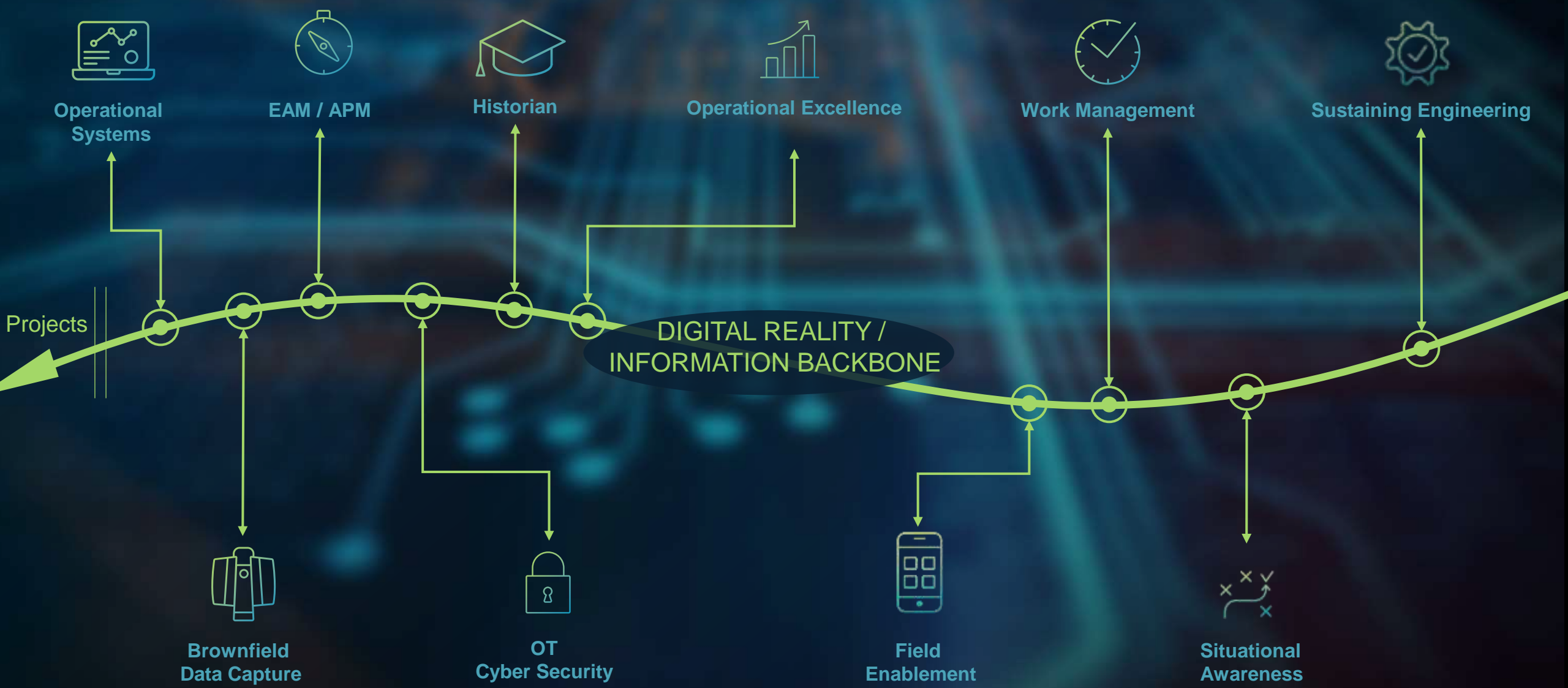


Source: www.grandviewresearch.com

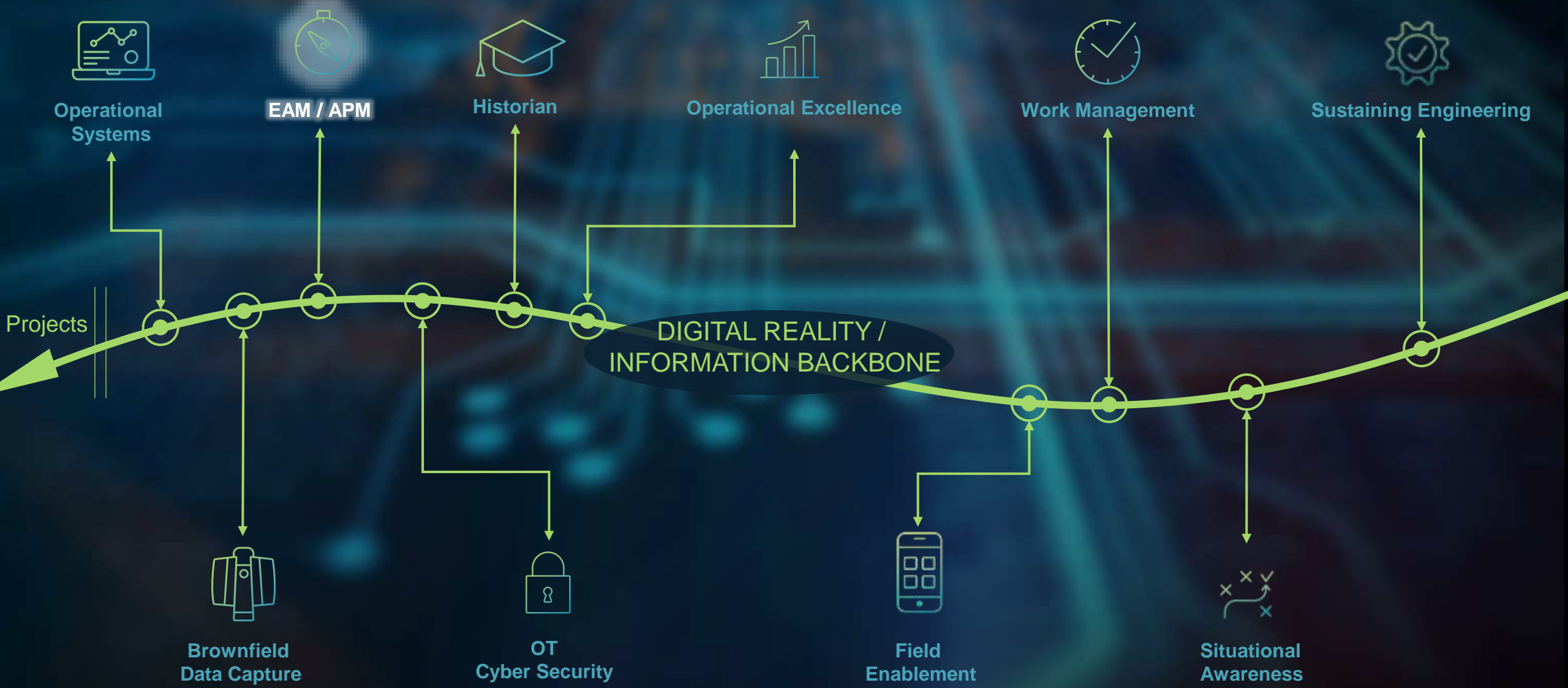
Global OT security market USD Billion (2017-2025)



Leveraging the operational twin – operations & maintenance



Leveraging the operational twin – operations & maintenance



EAM Solution Overview



iPad

5:49 PM



Work Order # 21848 - Chiller 1 Motor Temperature Alarm # Activity - 1

Activity

1

Trade: ELT

Material List: STD-MTR-MNT

People Required: 2

Estimated Hours: 2

Completed: ☐

Deferred Maintenance: ☐

Note:

Time Worked

00:00:00



Activity Scheduling

Start Date:
Oct 22, 2018

End Date:
Oct 22, 2018

Checklist

Edit Activity

Checklist Approval

Performed By Signature

Sign

Reviewed By Signature

Create Follow-up WO

Book Labor

Nov 27, 2018

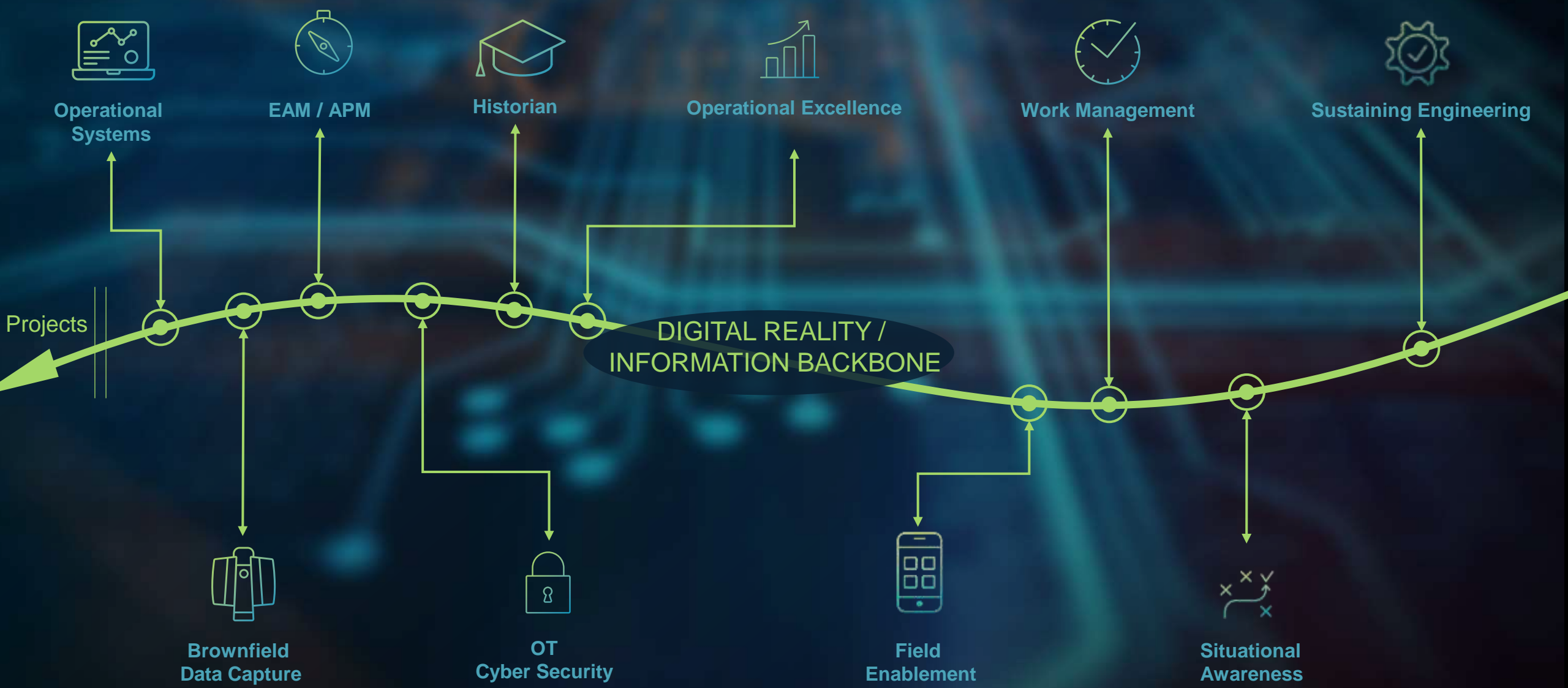
Hours:
Type of Hours

Nov 27, 2018

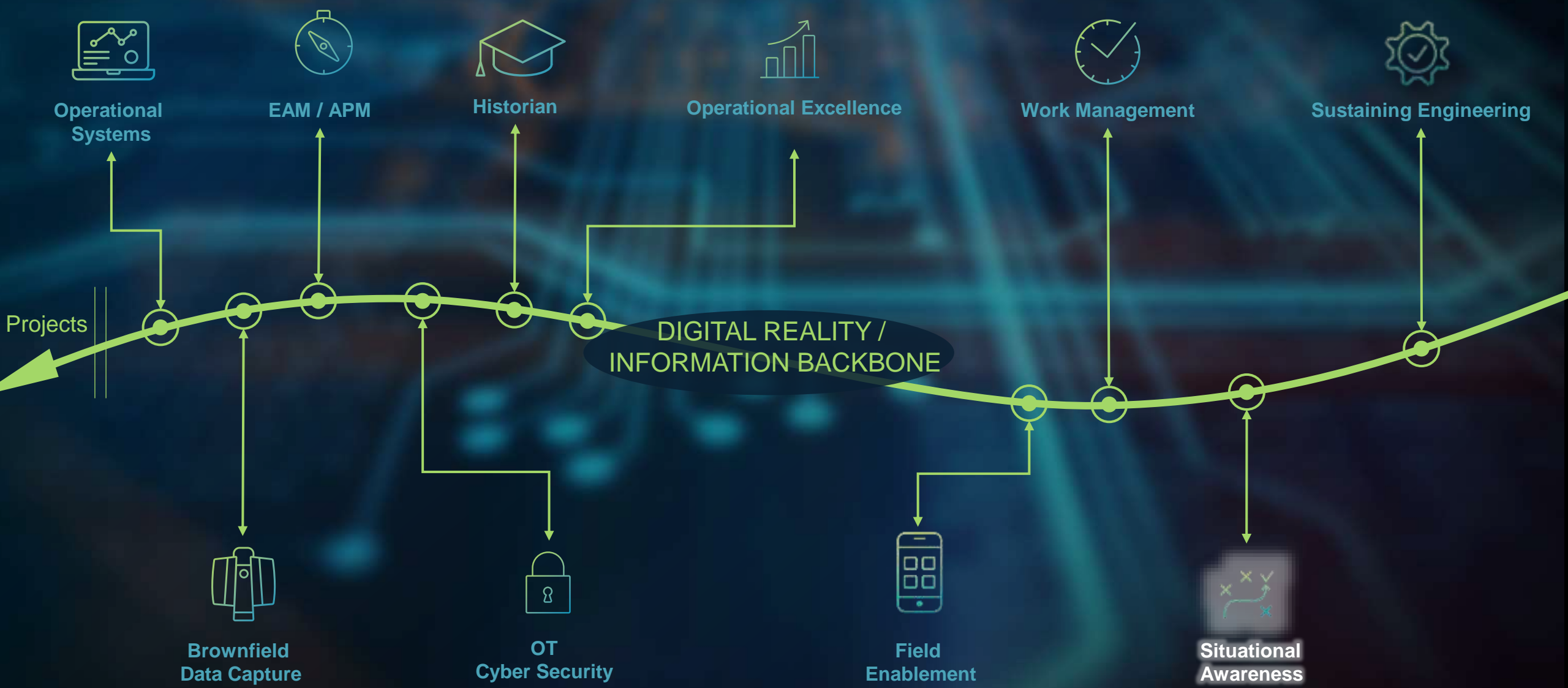
Hours:
Type of Hours



Leveraging the operational twin – operations & maintenance



Leveraging the operational twin – operations & maintenance







LAYERS

Tracking

Zones

Assets

Plant 2

Plant 1

Tags

Laser Scans

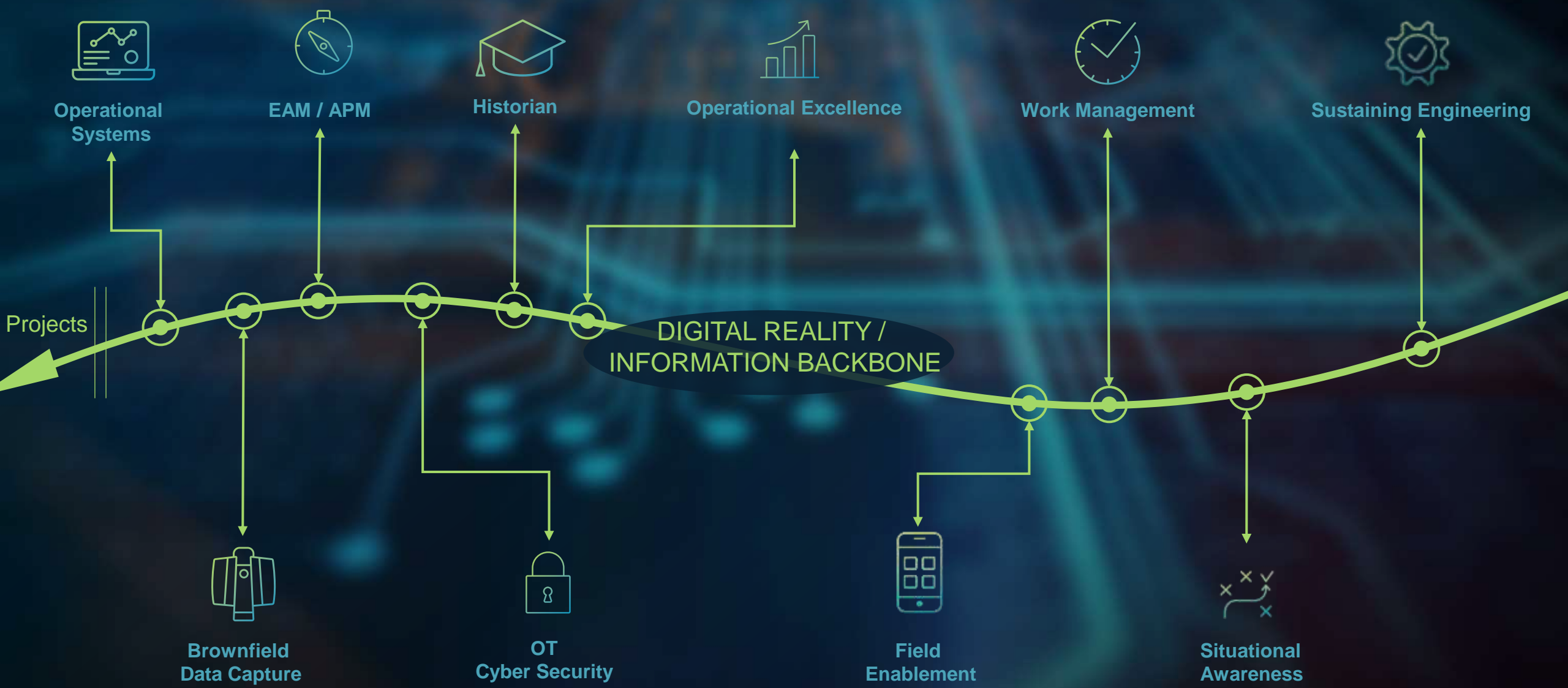
Bing

MEASUREMENT

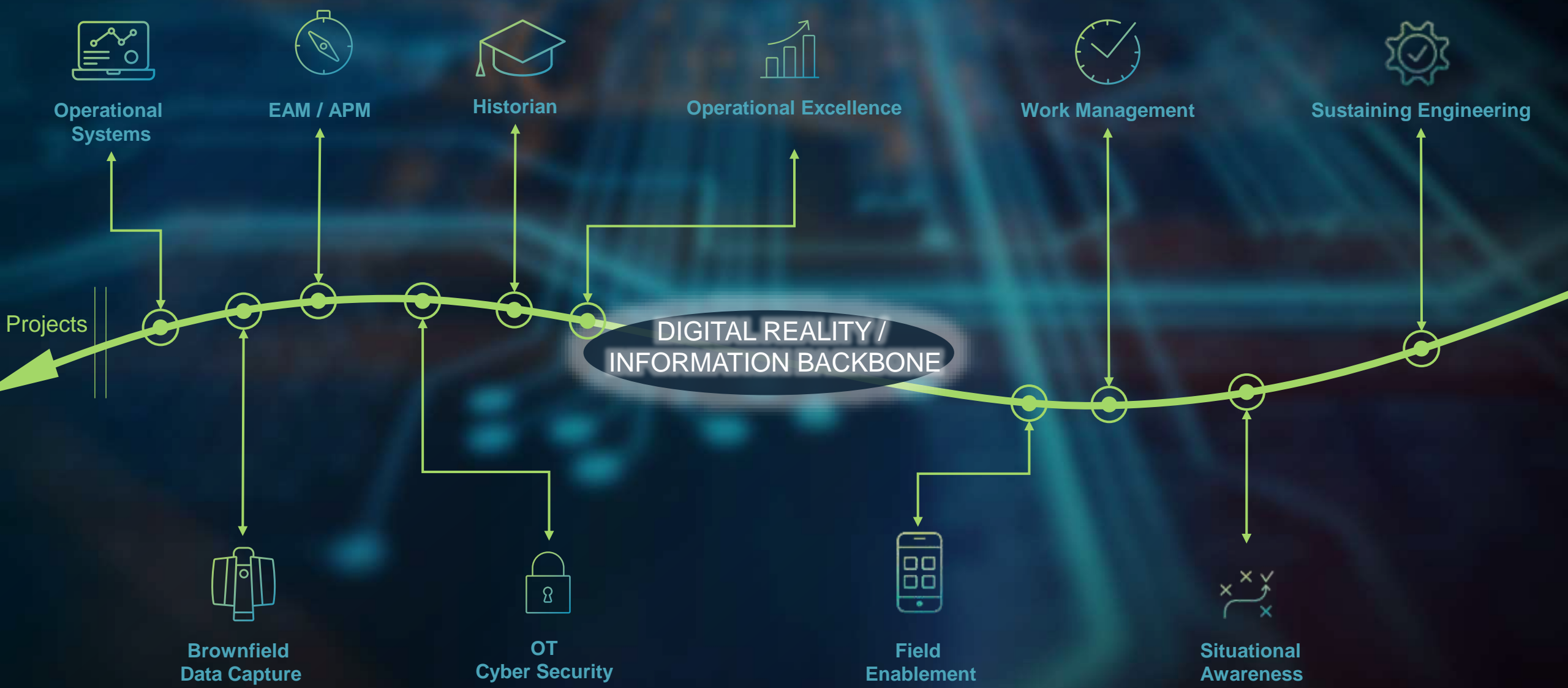
EFFECTS

Selected Tag:

Leveraging the operational twin – operations & maintenance



Leveraging the operational twin – operations & maintenance



Info Map

Tags X 1011-VES

2



QUERY PDA-PO

+ CREATE PDA-PO

ROLE 3 Selected

shannon





Is industry adopting this technology?

Gartner Hype Cycle Manufacturing DT

Just **4%** of companies implementing Internet of Things (IoT) projects have already implemented digital twins and another **83%** are currently in Process of or planning to within the next 3 years according to a recent **Gartner** survey.

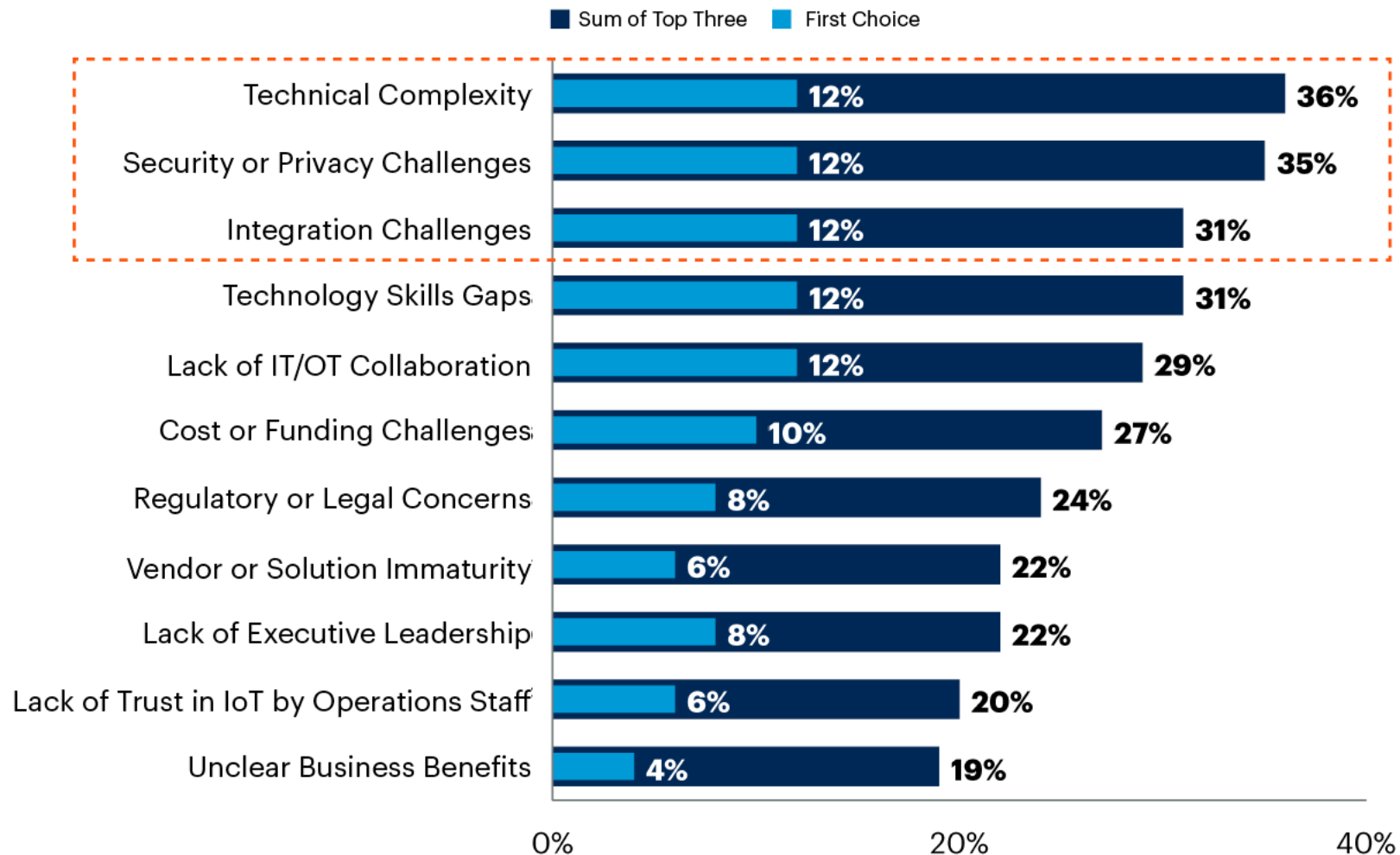
Prior to implementing a Digital Twin, companies first must get their complex IT landscape organized through a variety of IoT projects.

Customers are working diligently on **laying the foundation** that the Digital Twins of the future will be built on.

Hype Cycle for Manufacturing Digital Transformation and Innovation, 2021



Top Three Barriers to Success



n = 400; all respondents; excludes "don't know"

Q: What are the top three barriers to the success of scaling up IoT activities throughout your business unit or organization?

Source: Gartner (October 2020)

732915_C



Technology is typically forced to fit
existing processes

Rather than altering existing
processes to take full advantage of
the offerings of technology



What's the case for change?

1/3 OF COMPANIES WILL
NOT SURVIVE THE NEXT

10 YEARS



The image features two realistic depictions of the Earth floating in a black void. The Earths are shown from a perspective that highlights their blue oceans, white cloud patterns, and brownish-yellow landmasses. The Earth in the foreground is slightly larger and more detailed, showing the continents of Africa and South America. The second Earth is positioned behind and to the left of the first, creating a sense of depth and repetition. The overall composition is centered and symmetrical, emphasizing the message of the text.

WE NEED TWO EARTHS



BE TWICE AS GOOD

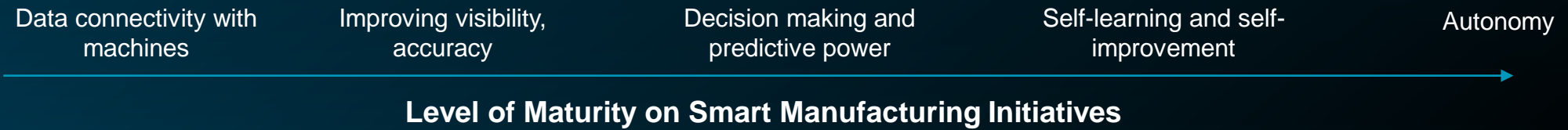
Autonomy in manufacturing



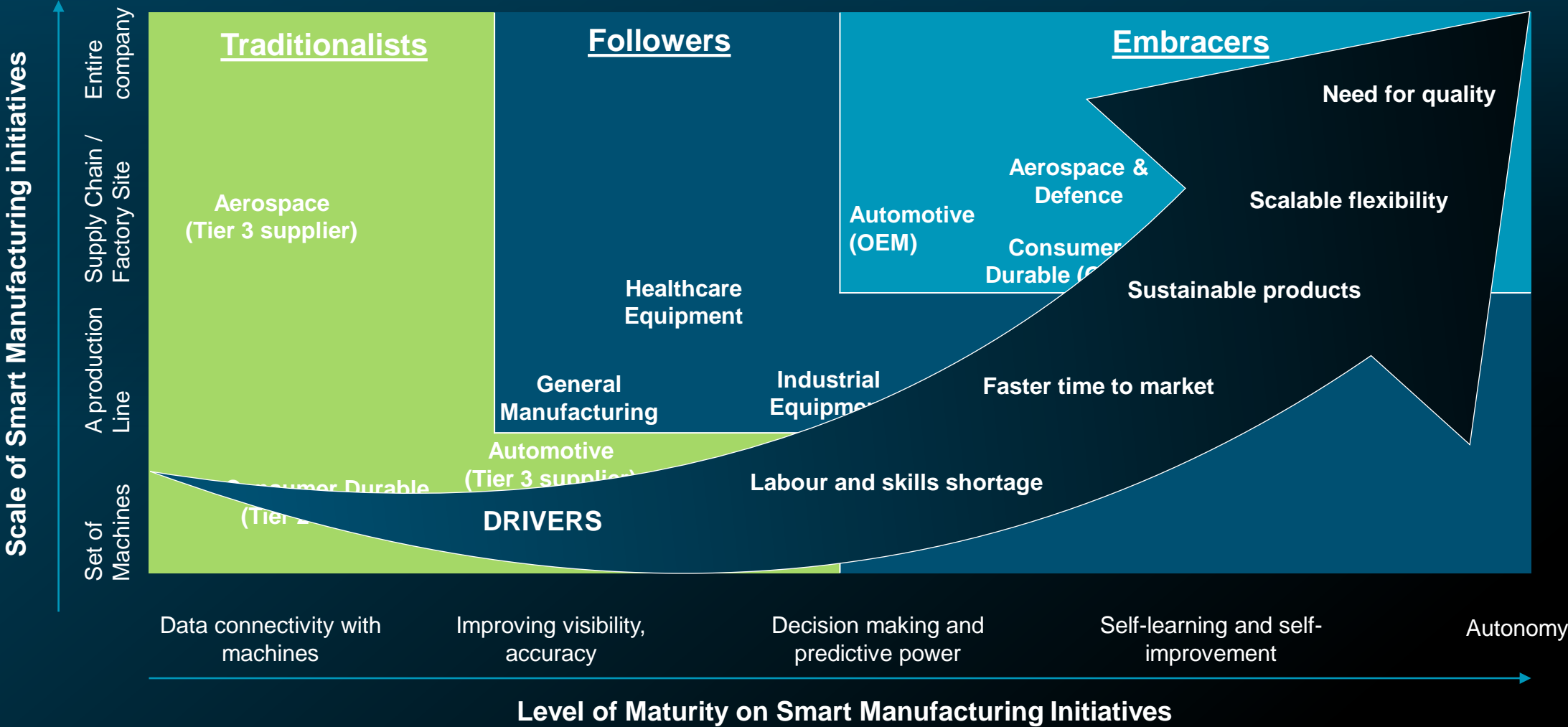
**Autonomous manufacturing
is fundamentally changing
what we can do**

/Administration
/Human Resources
/Legal
/Accounting
/Finance
/Marketing
/Publicity
/Promotion
/Research
/Business
/Development
/Engineering
/Manufacturing
/Planning

State of manufacturing – the journey towards autonomy

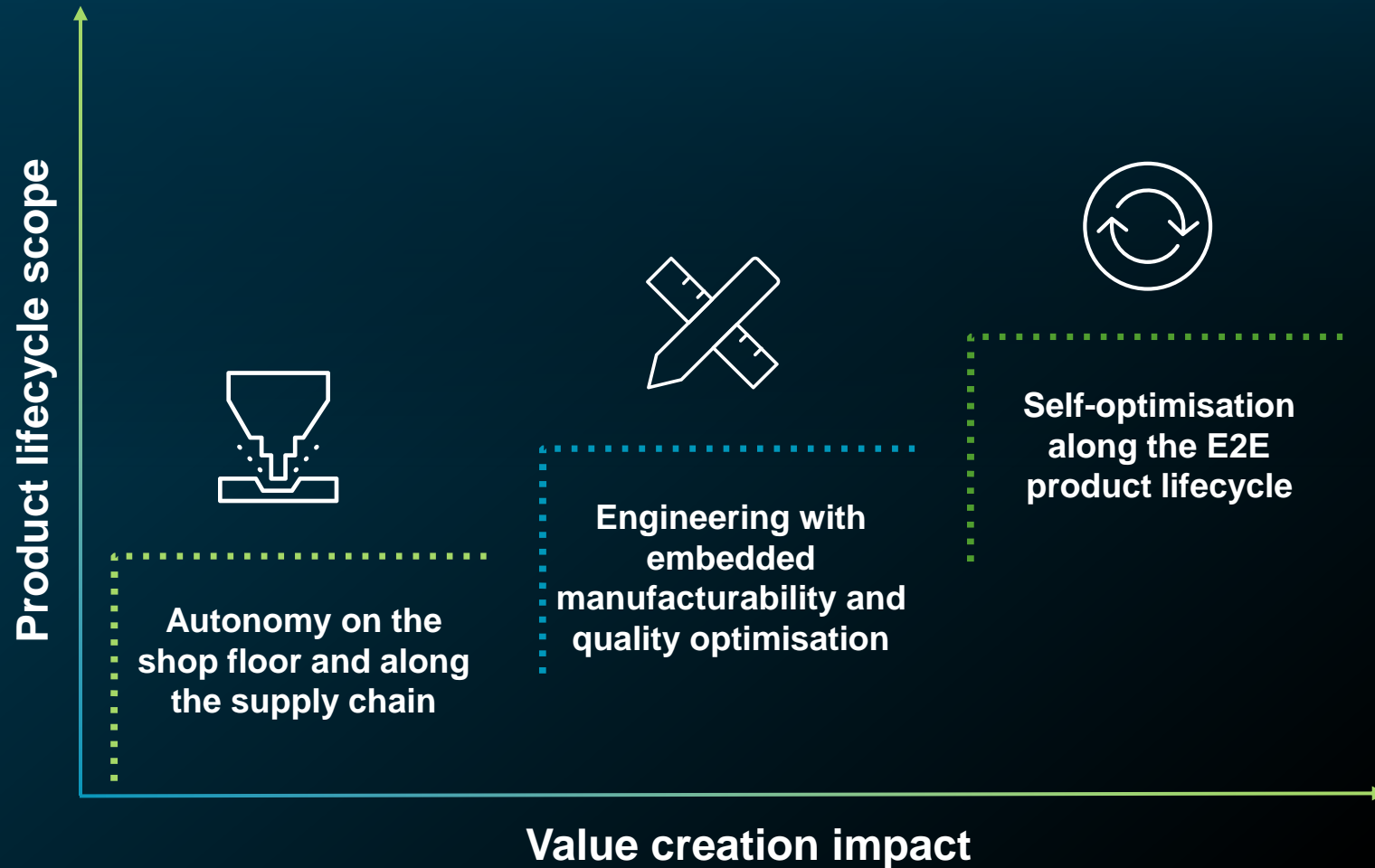


State of manufacturing – the journey towards autonomy

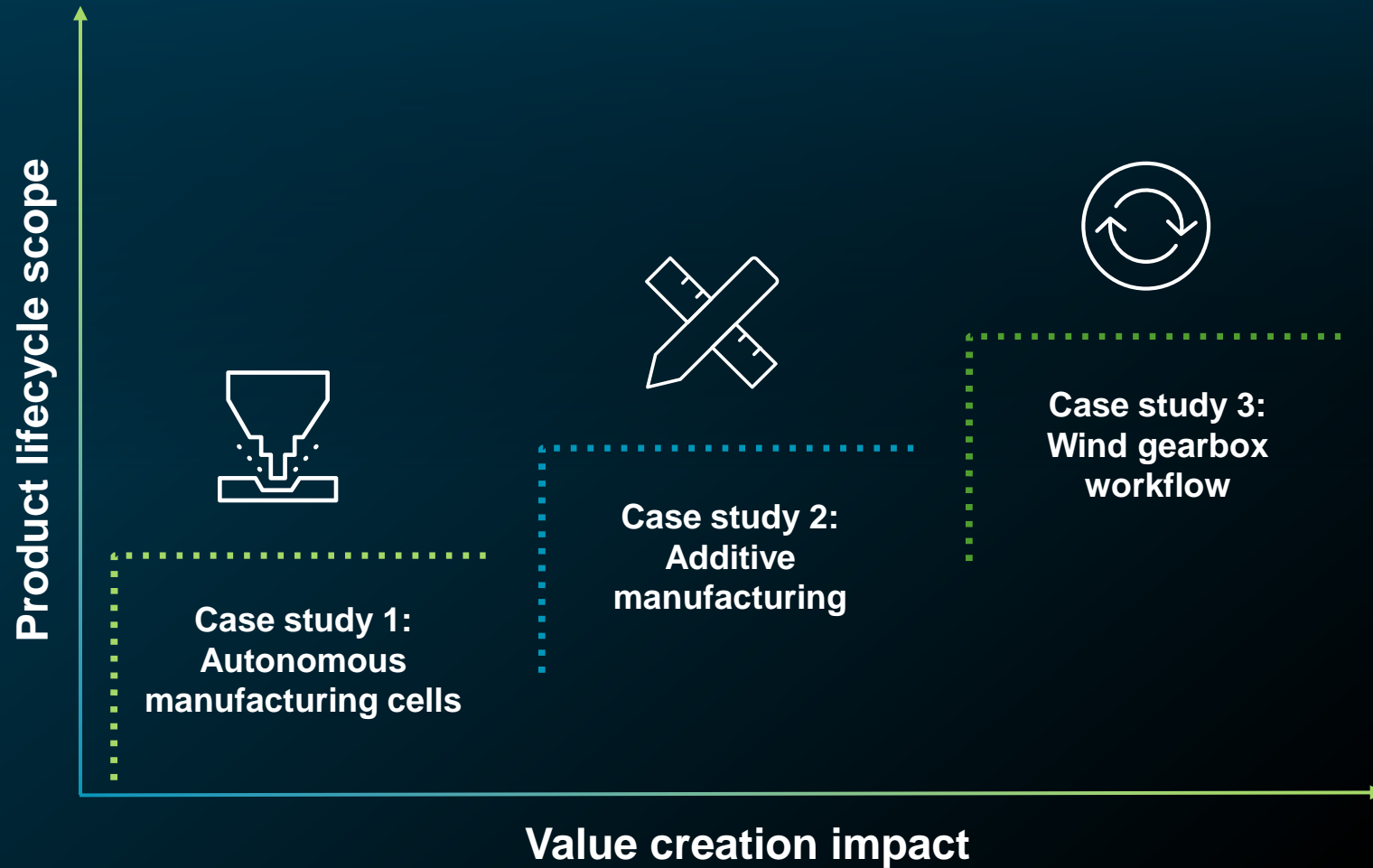


Source: Hexagon analysis

Value creation use cases driven by Smart Digital Realities



Value creation use cases driven by Smart Digital Realities



Autonomous shopfloor: the opportunity



100+k factories

Large market of machine shops but 98% of them are smaller than 100 staff with limited investments into systems such as ERP



6% profit margin

Machine shops have limited digitalisation and automation leading to 6-12 week delivery time, 5 days to get a quote, 11% of projects being late and 4% having quality issues



2.4 million jobs missing until 2028

Today 46% of machinists are more than 50 years old and when they retire there will be a significant skill and labour gap

Our footprint



Case study 1: Shop floor autonomy

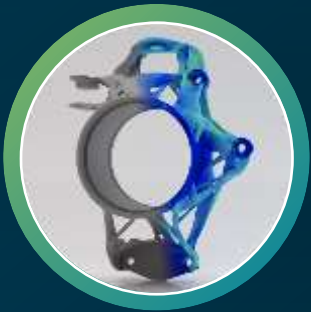
Machining planning and inspection planning are key steps to optimise for scalable flexibility

Design

Production

Metrology

Supply chain



CAD



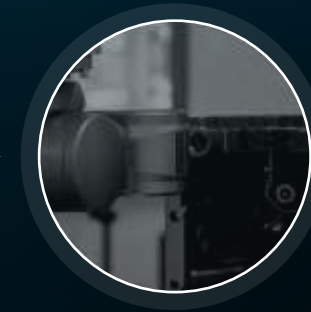
Machining
planning



Production
execution



Inspection planning
and verification



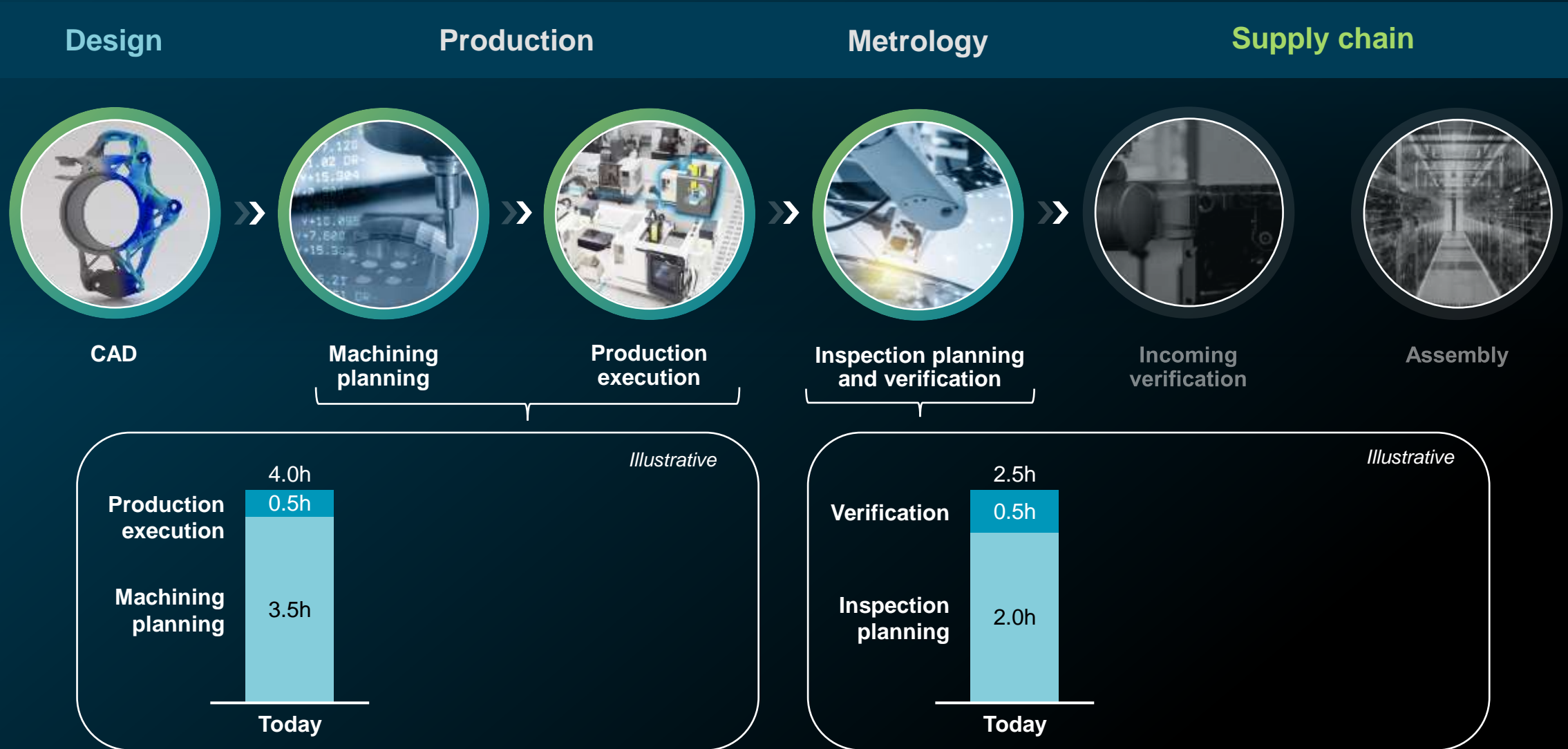
Incoming
verification



Assembly

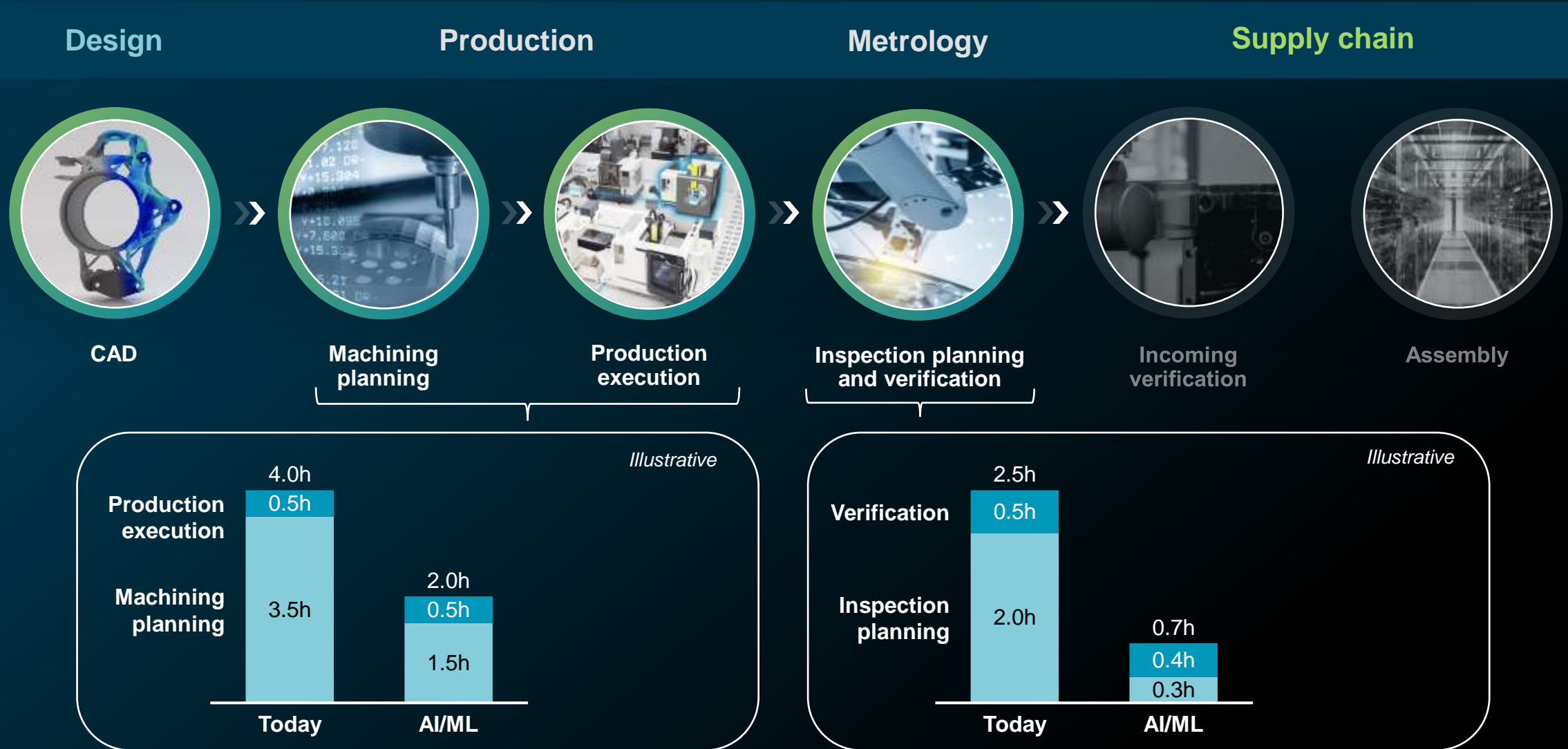
Case study 1: Shop floor autonomy

Machining planning and inspection planning are key steps to optimise for scalable flexibility



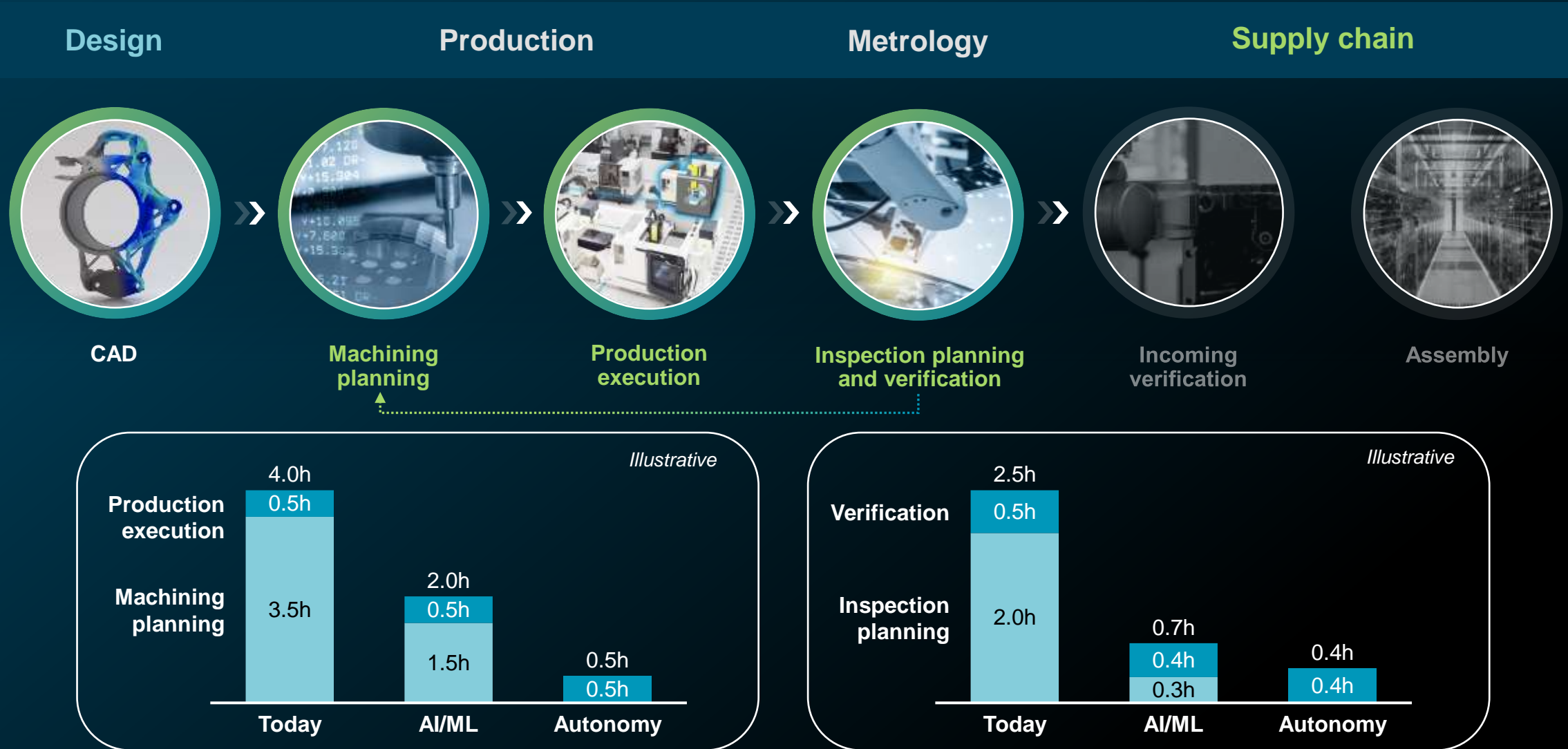
Case study 1: Shop floor autonomy

Machining planning and inspection planning are key steps to optimise for scalable flexibility



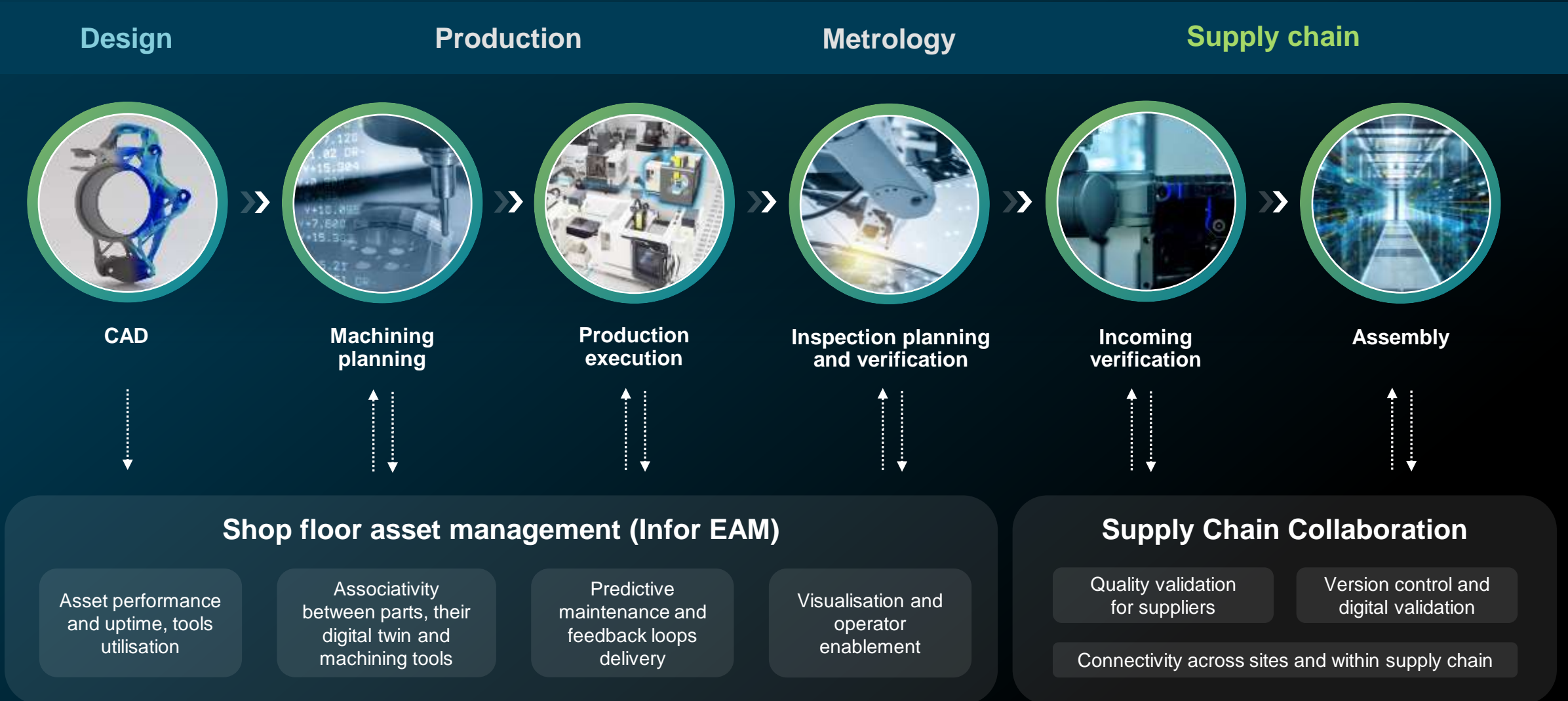
Case study 1: Shop floor autonomy

Machining planning and inspection planning are key steps to optimise for scalable flexibility



Case study 1: Shop floor autonomy vision

Autonomous manufacturing, digital twin enabled, scalable flexibility



Additive manufacturing: the opportunity



72% prototyping

In aerospace and defence 72% use additive for prototyping, 44% for repair and 43% for R&D



71% lack knowledge

The decision between traditional manufacturing processes and additive is based on the available knowledge for additive



20% growth rate

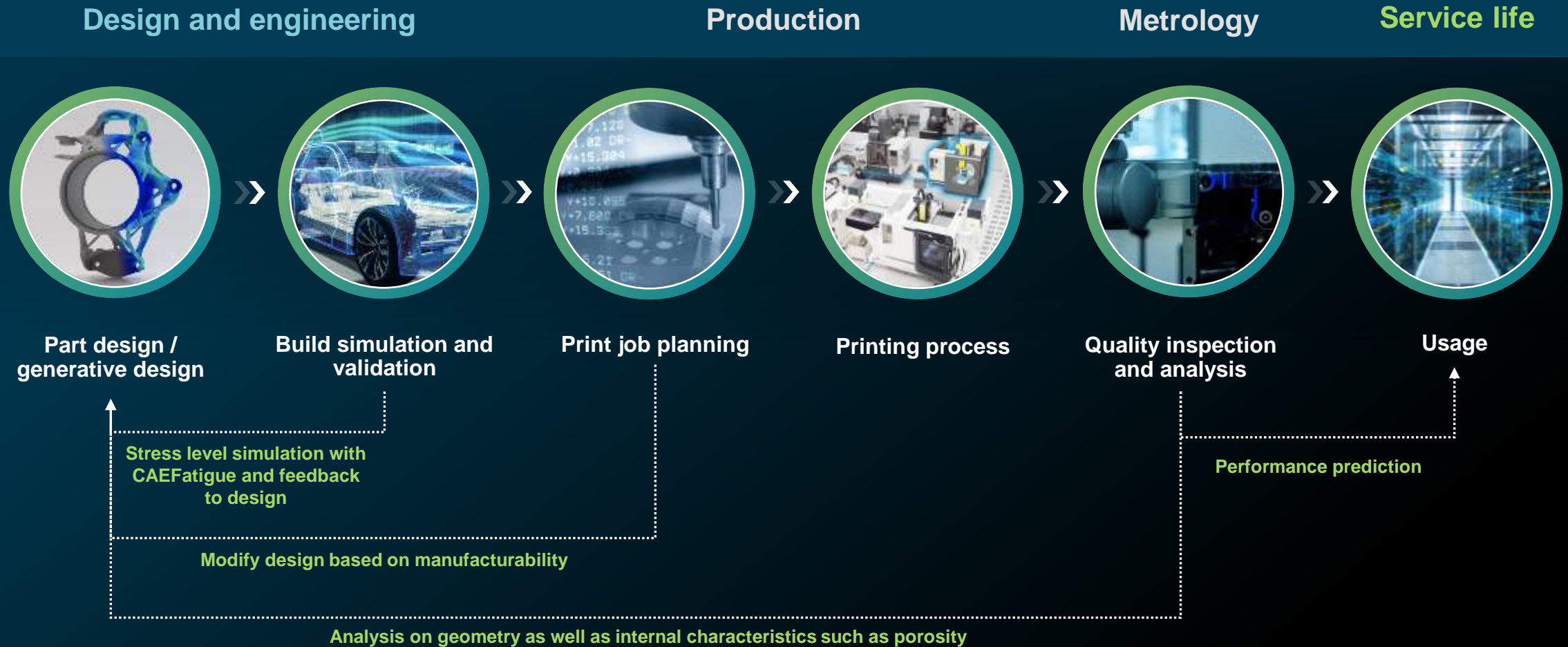
79% of companies say that they will more than double additive manufacturing of production parts in the next 3 to 5 years

Our footprint

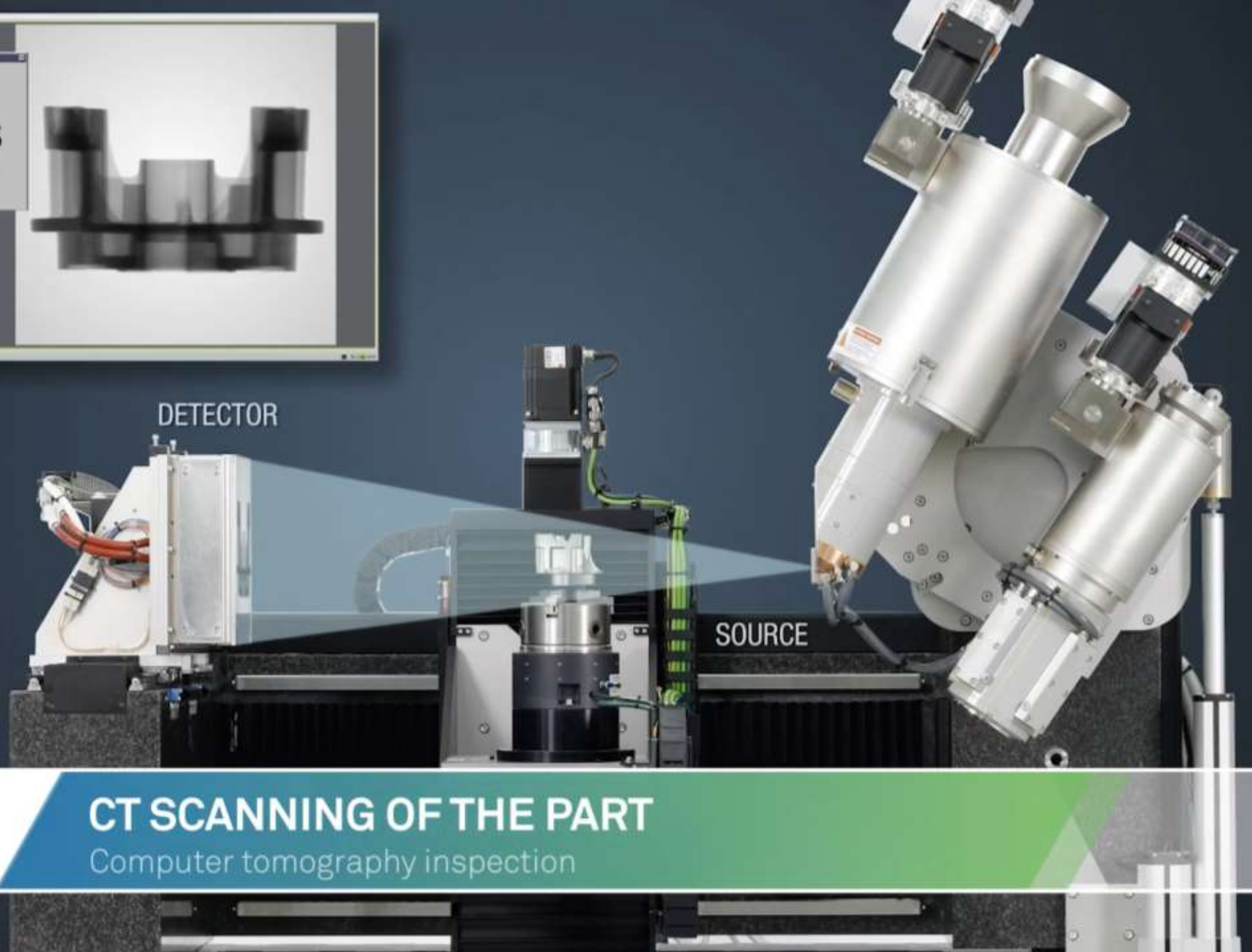
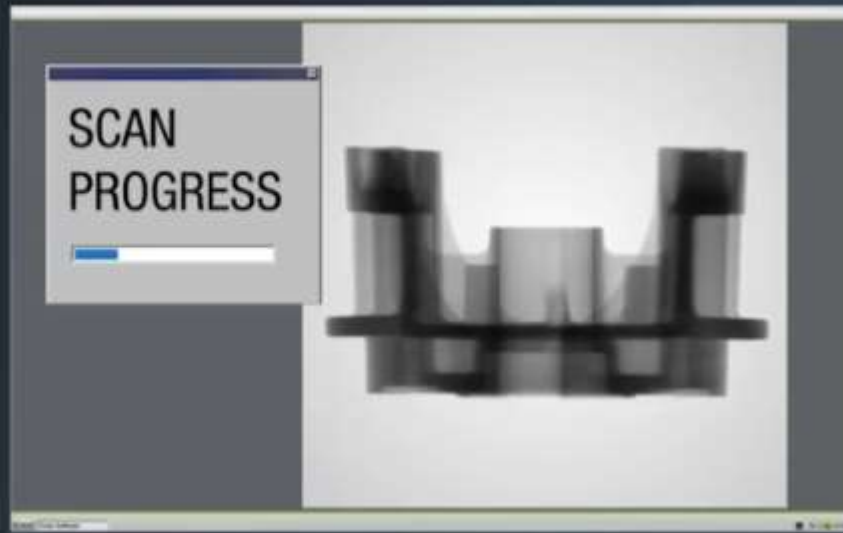


Case study 2: Additive further increasing potential from autonomy

From industrialisation to automation to autonomy



Benefits: less material and energy, cheap prototyping, faster production, lower cost, better part reliability, lightweight



CT SCANNING OF THE PART

Computer tomography inspection

Offshore wind: the opportunity



2.5 days downtime

Gearbox and generator failure on average results in 2.5 days downtime and are the failures that takes the longest to fix.



66% of downtime

In total gearbox and generator failures account for two thirds of the downtime.



19% growth rate

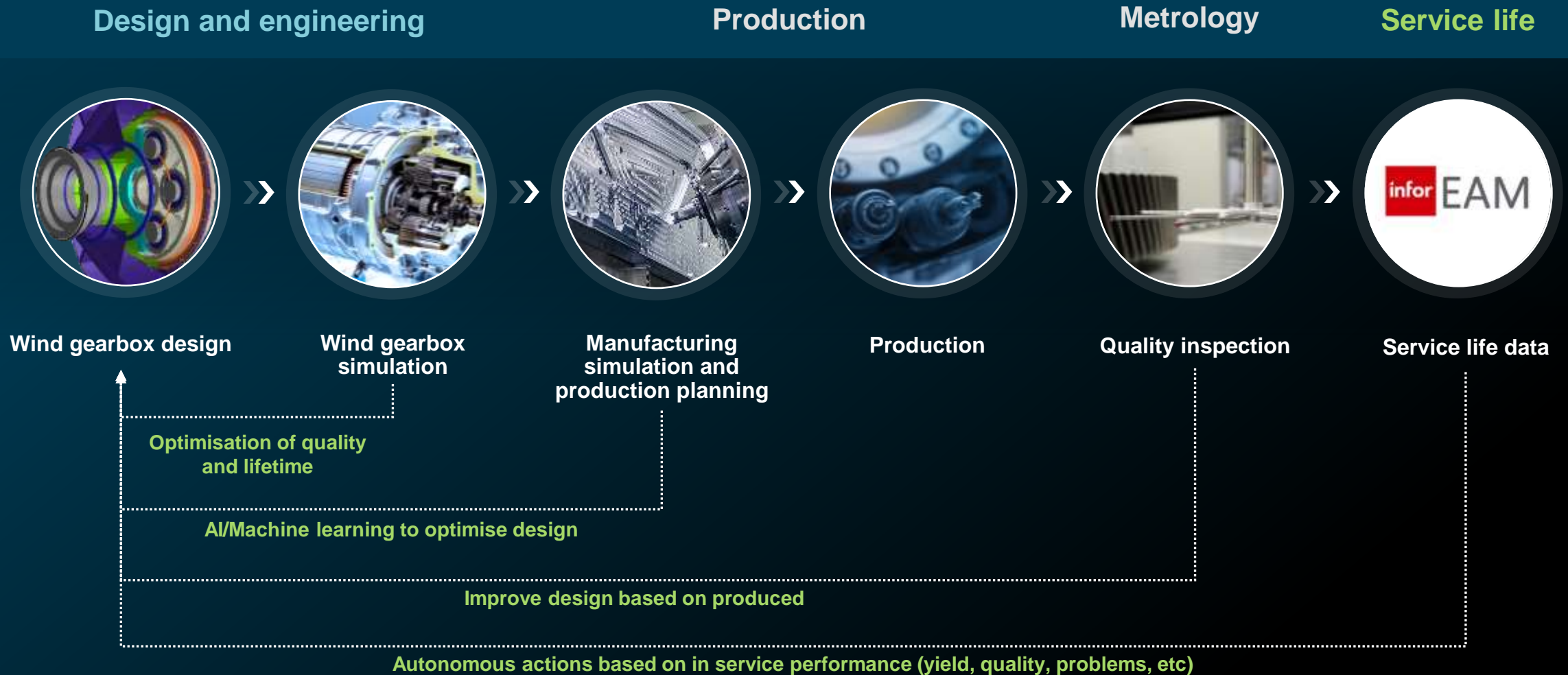
Over the next 5 years offshore wind energy will be growing very quickly driven by China and Europe.

| Our footprint

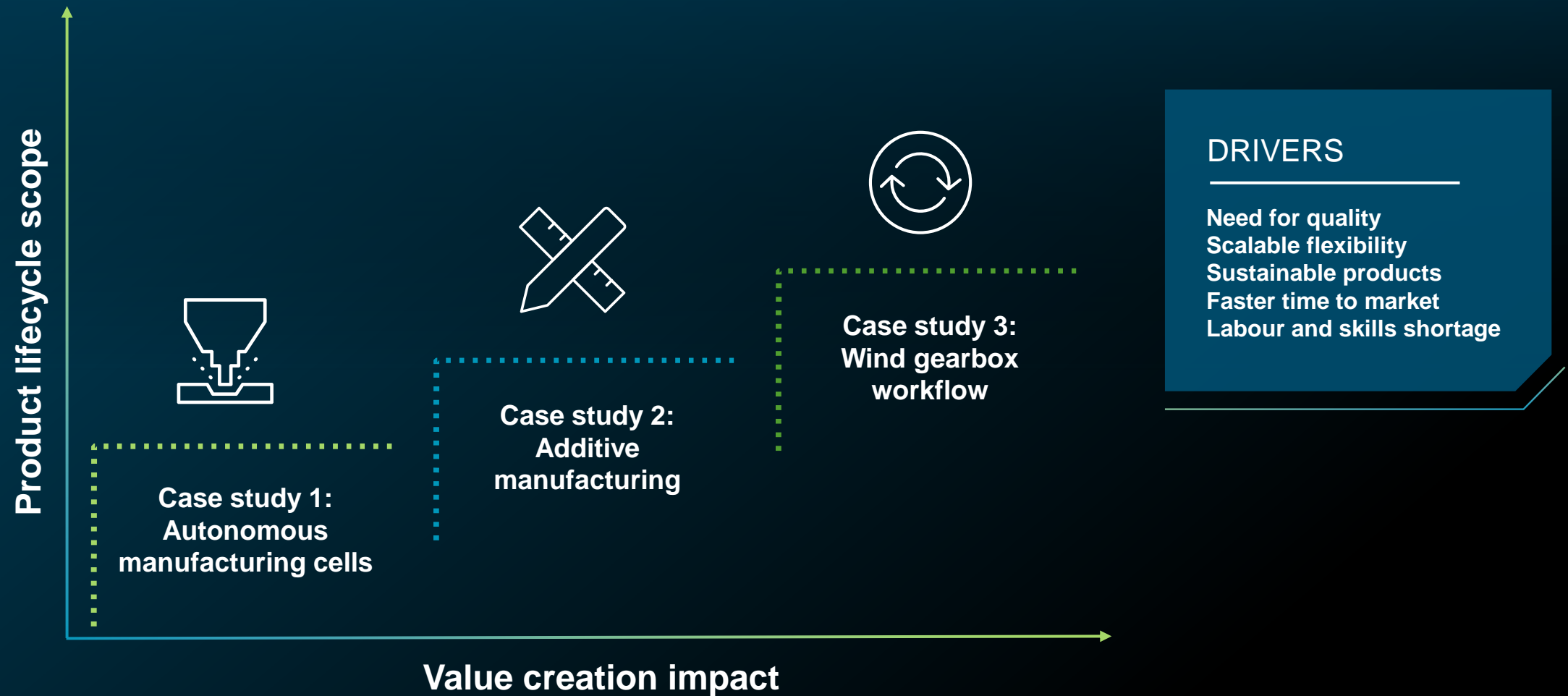


Case study 3: Wind workflow optimisation leveraging new technology

Significant opportunities to positively impact the large operational cost through design and EAM



Value creation use cases driven by Smart Digital Realities



Autonomy in manufacturing: turning technology into opportunity



Connecting the E2E product lifecycle

- Design & Engineering
- Production
- Inspection
- Asset management



Extensive market reach

Hexagon technology supports the development for:

- 95% of cars
- 90% of aircrafts
- 75% of smartphones
- 80% of orthopedic implants



Value creation opportunities

1. Autonomy on the shop floor and along the supply chain
2. Engineering with embedded manufacturability and quality optimisation
3. Self-optimisation along the E2E product lifecycle