



HEXAGON

empowering an autonomous future

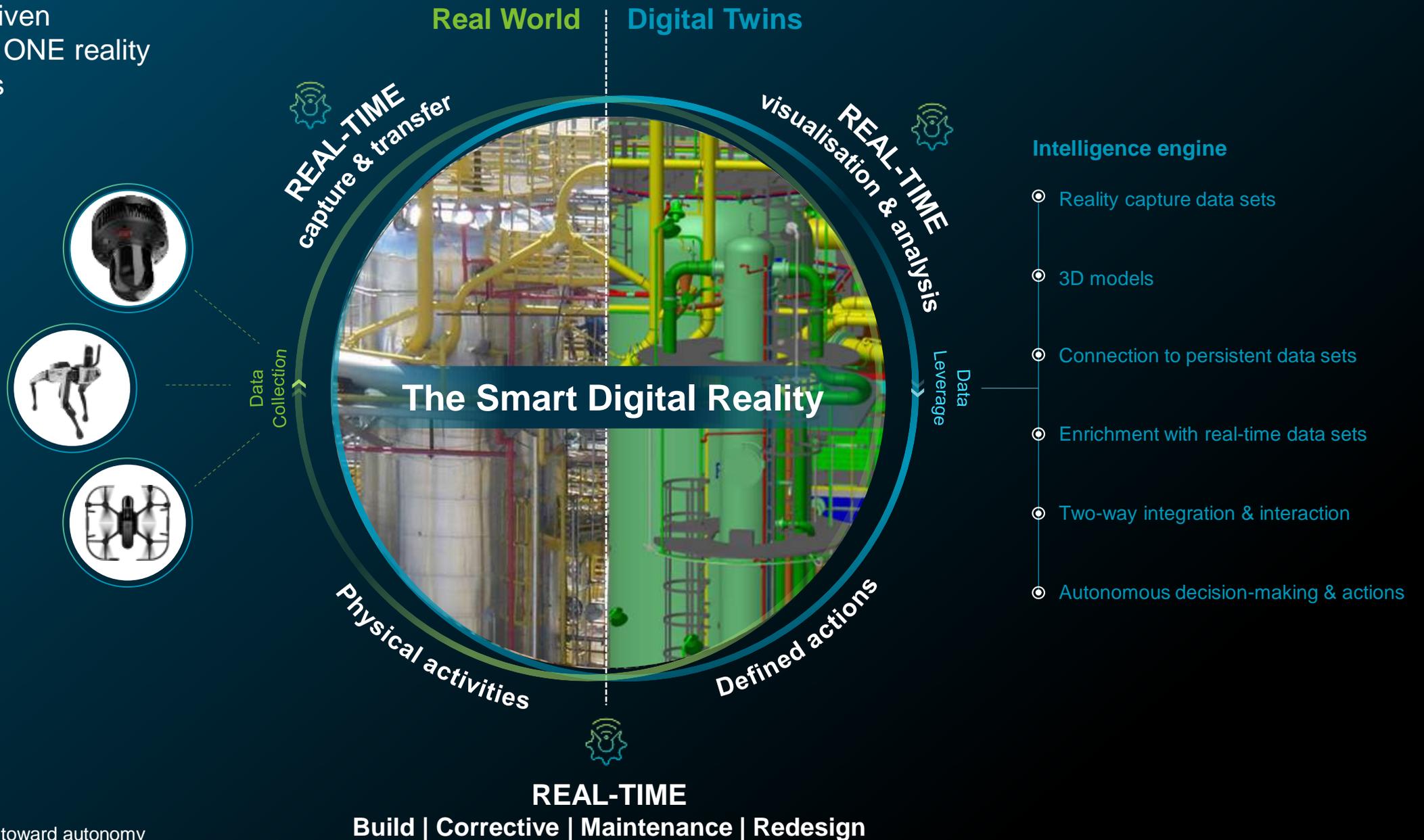
Strategy

Ben Maslen | Chief Strategy Officer

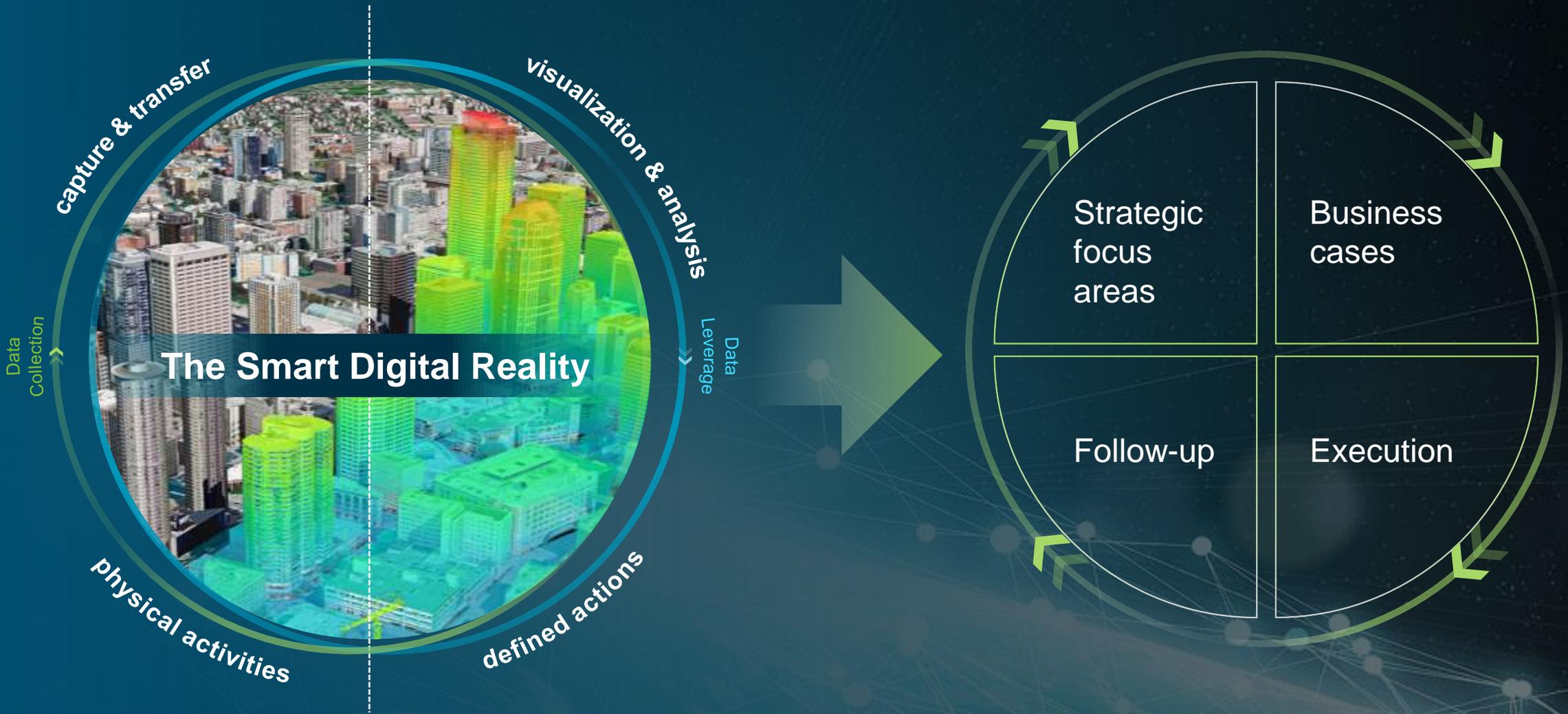
Maria Luthström | Head of Sustainability and Investor Relations

The Smart Digital Reality

- Workflow-driven
- Two worlds, ONE reality
- Autonomous



Strategy



Business case



Make



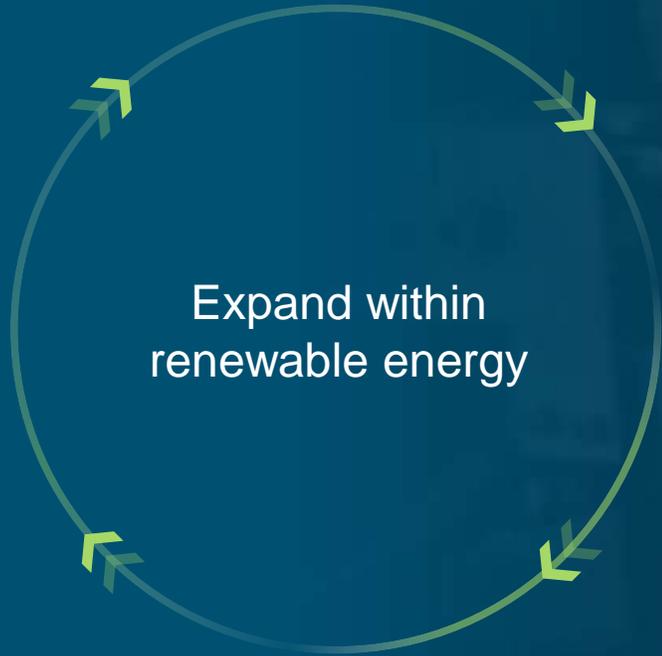
Autonomous reality capture and data transfer into HxDR

Buy



OxBlue – AI-driven jobsite analytics, HaaS business model

Business case



Make

Buy



Leveraging existing metrology hardware and software in wind turbine assembly



Romax technology, simulation of wind turbine gearboxes

Business case



Make



HxGN SDx: Asset Lifecycle Information Management platform

Buy



PAS: OT Asset cyber security risk solutions

Infor EAM: asset management and maintenance platform

EAM revenue and technical synergies



Summary

Starts with
the vision

Identify
strategic
priorities

Make or Buy

4% M&A
contribution
in the past
5 years

Embedding
Sustainability

Sustainability



**The biggest business
opportunity of the 21st
century**



Sustainability – an integral part of our strategy





1

The change we empower:



Driving sustainable outcomes through
our solutions

2

The change we create:



Operating sustainably to improve
our environmental footprint



Driving sustainability in
our supply chain



Promoting diversity and inclusion in
our workplace



Giving back to
our communities

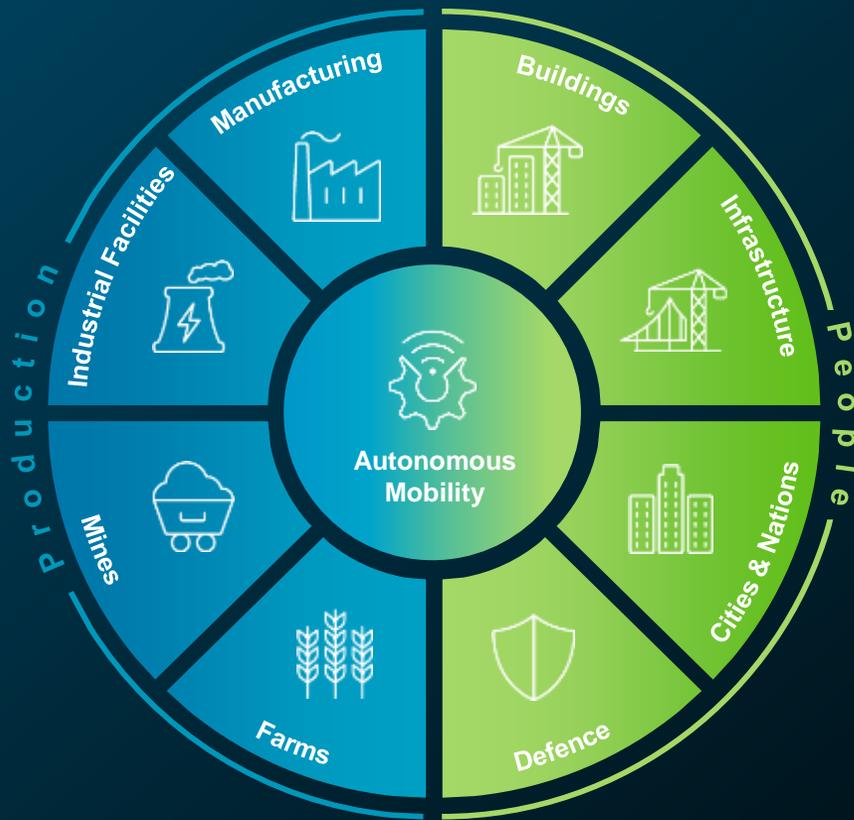


Putting data to work

to drive efficiency, productivity, quality and safety



Key industries facing sustainability challenges



MANUFACTURING

Zero-waste production
Transitioning from combustion to EV

BUILDINGS & INFRASTRUCTURE

Decreasing emissions throughout life-cycles

CITIES AND NATIONS

Future-proof communities for climate change risks

INDUSTRIAL FACILITIES

Renewable energy transition

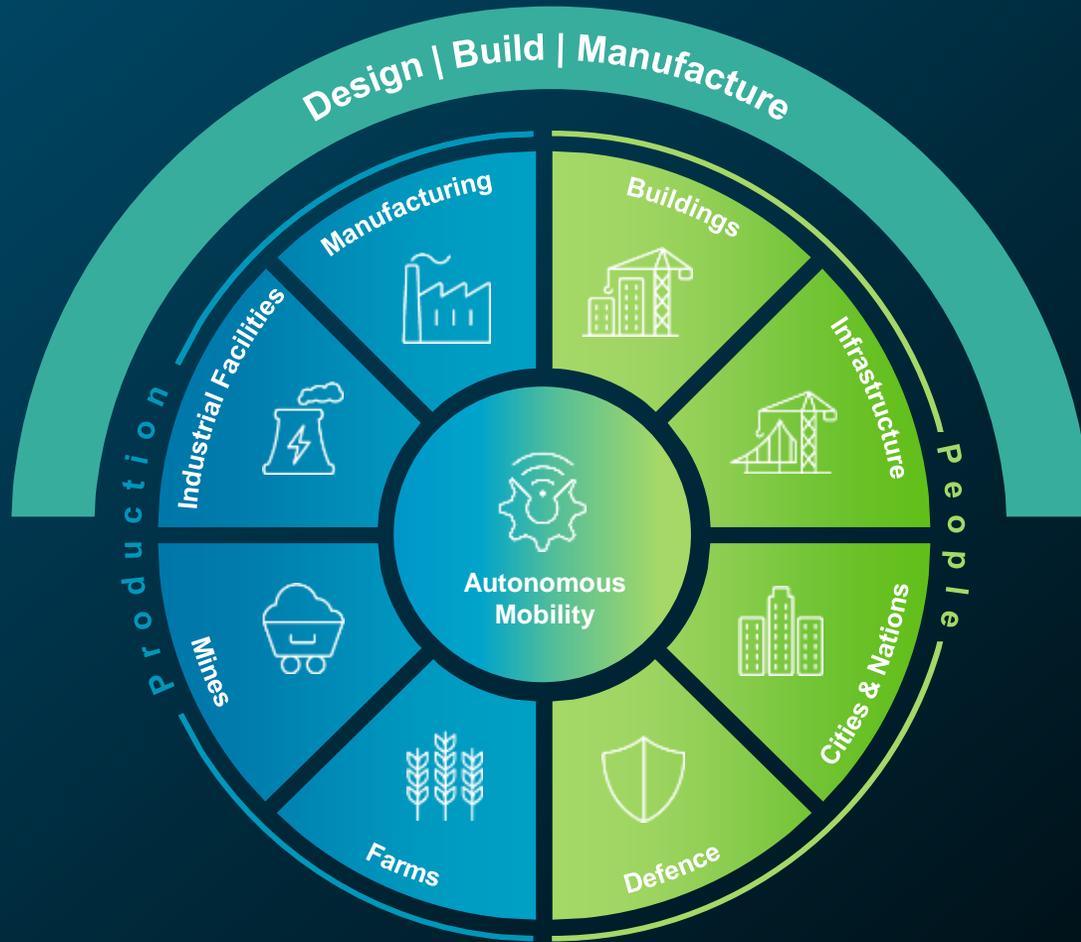
FARMS

More crops on less land with less water and chemicals

MINES

Decarbonization
Increased demand for minerals from electrification
Protecting people from climate change risks

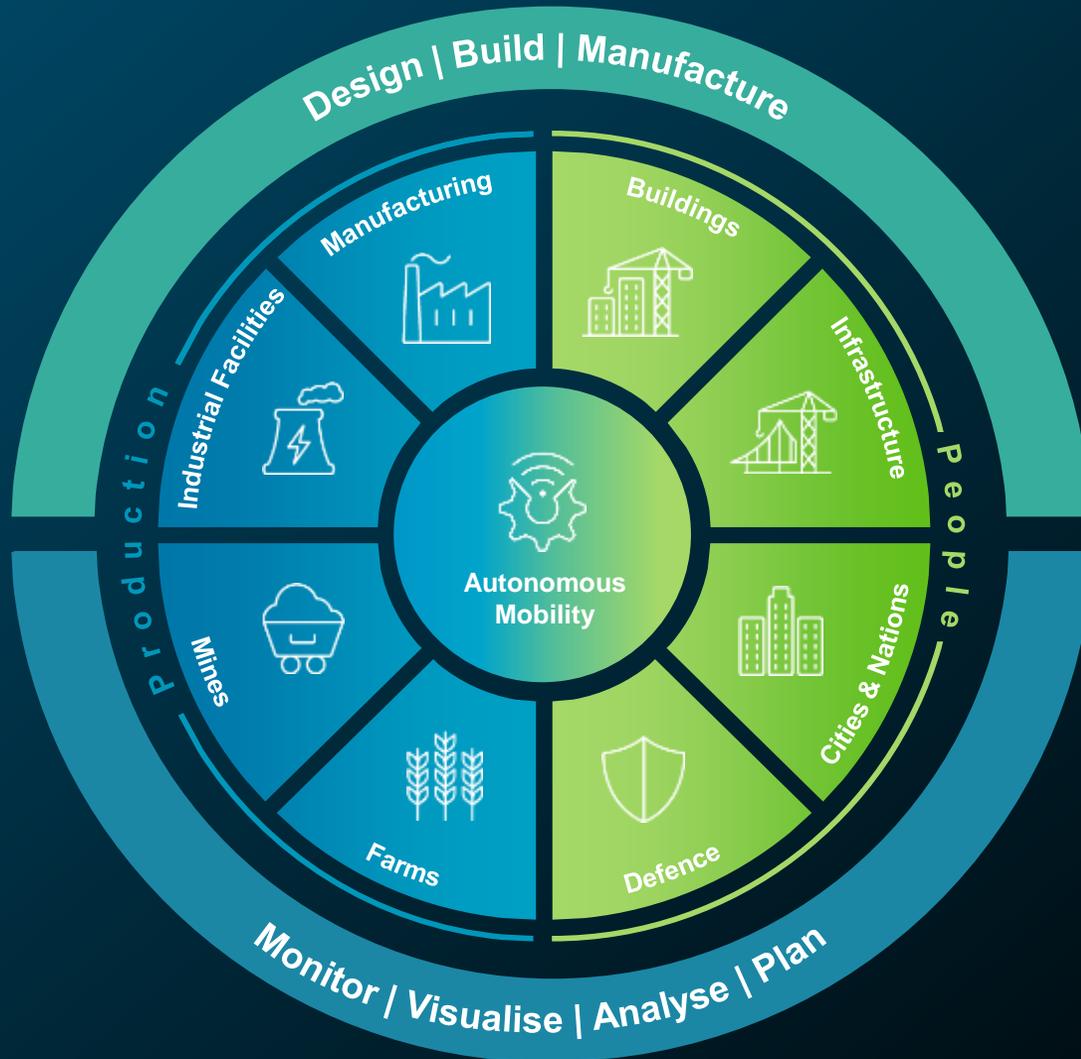
Driving sustainable value creation



Outcomes:

- 20% reduction in scrap rate at factories
- 15% reduction in time spent adjusting machines
- Reduced weight of components by 20%
- Increased solar farm efficiency by 30%
- Reduced rework in construction from 15% to 1%

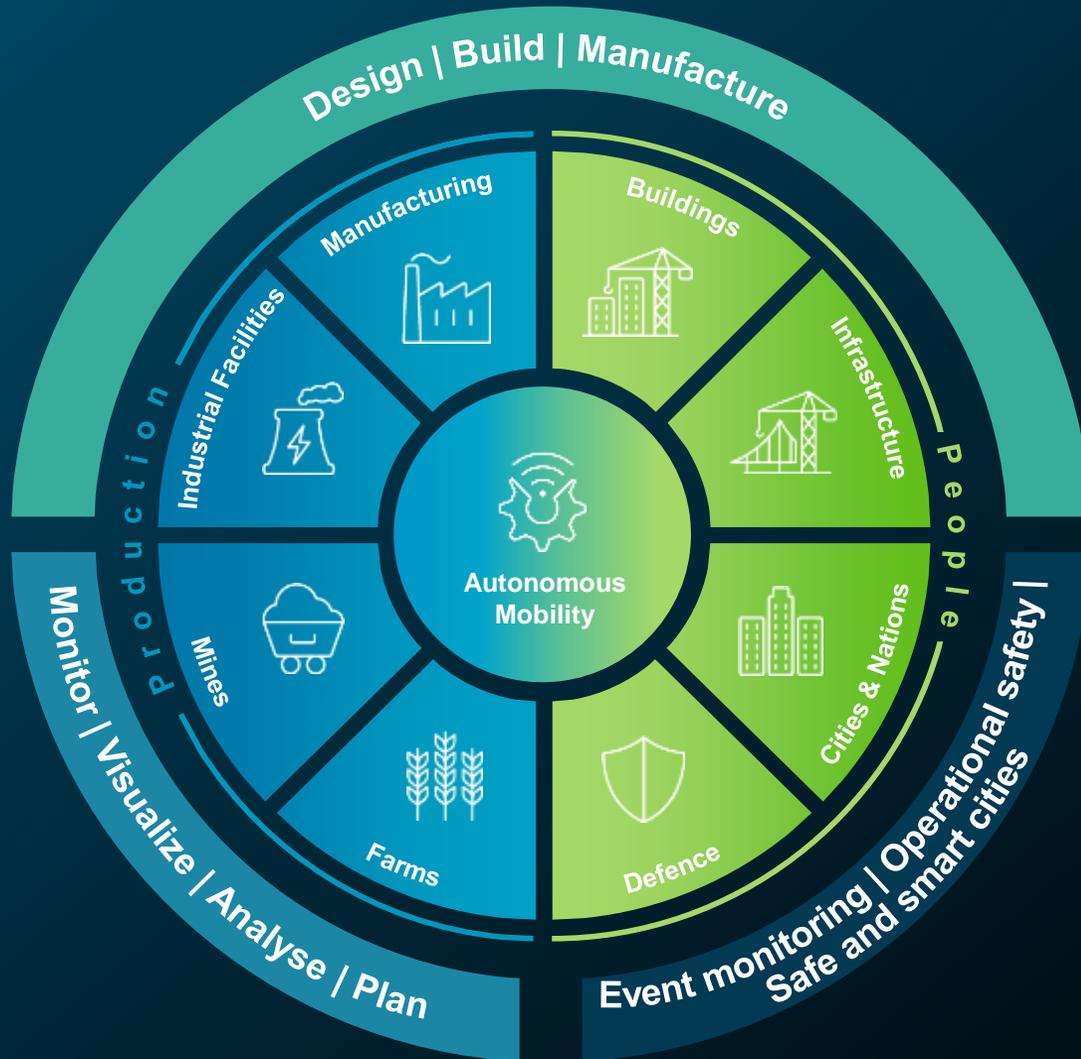
Driving sustainable value creation



Outcomes:

- Mining solutions reduce ore loss by 20% and increase mine productivity by 30%
- Predict savings of 4 m tons CO₂ by 2030 using precision agriculture
- Reduce consumption of agrochemicals by 90% and improve yield of farms by 5-10%
- Over 50% of the earth's geospatial imagery is either collected or leveraged using Hexagon's solutions

Driving sustainable value creation



Outcomes:

- Emergency services response time reduced to half
- 40,000 mining vehicles across the world are protected by collision avoidance systems
- 400 + Hexagon installations used for environmental monitoring such as landslides, waste deposits, volcanos, permafrost

Growth opportunities





R-evolution

Powered by Hexagon

A photovoltaic (PV) solar park portfolio in Archidona, Spain

16
MW_p

Firsthand experience to build and operate renewable energy plants

Innovation platform for our complete Hexagon portfolio

Generate cashflow for further investments



R-evolution investment waves

CURRENT

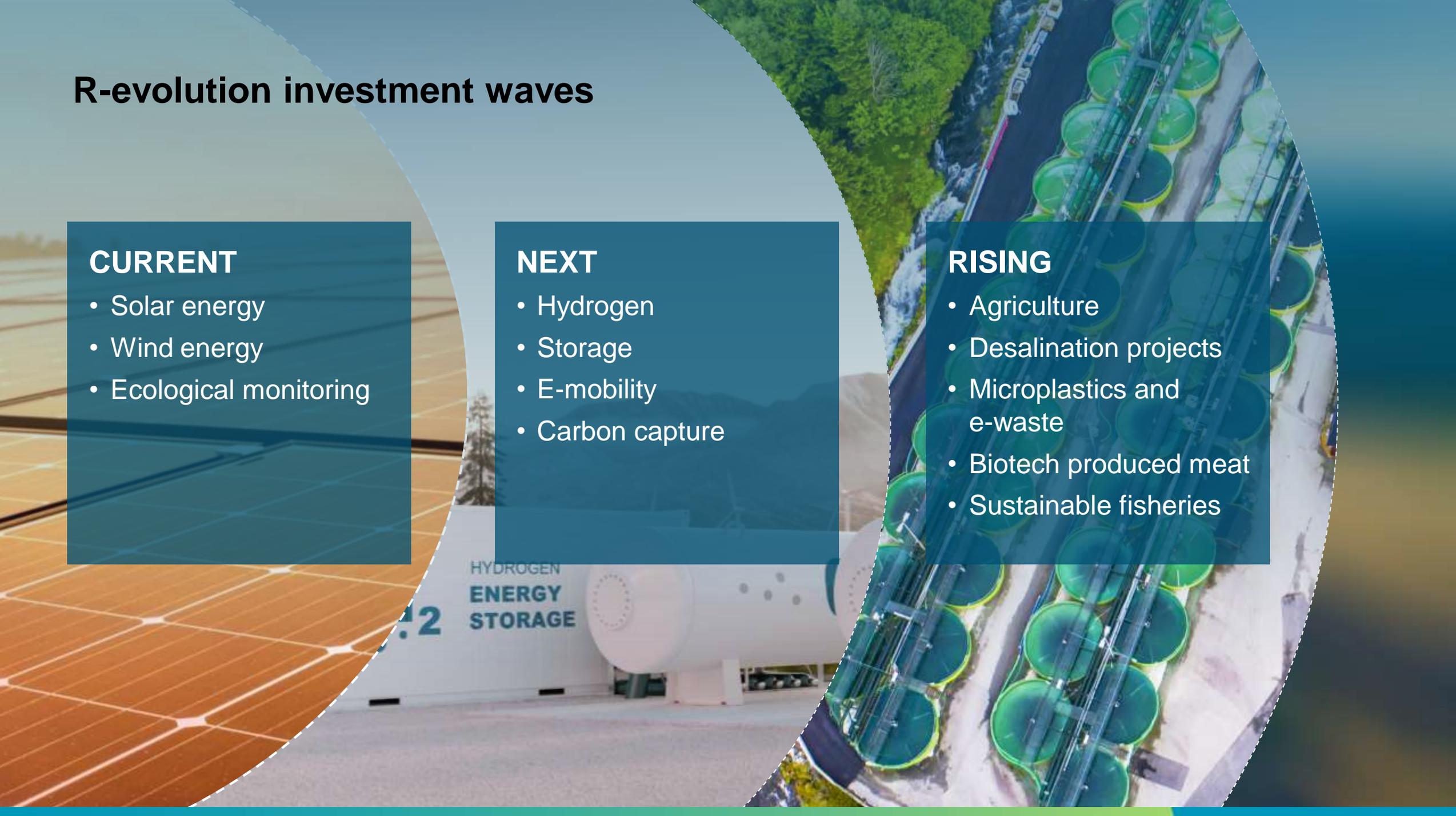
- Solar energy
- Wind energy
- Ecological monitoring

NEXT

- Hydrogen
- Storage
- E-mobility
- Carbon capture

RISING

- Agriculture
- Desalination projects
- Microplastics and e-waste
- Biotech produced meat
- Sustainable fisheries



HYDROGEN
ENERGY
STORAGE

Summary

Sustainability
is an integral
part of our
strategy

Drives growth
opportunities
and profit

Our
solutions are
empowering a
sustainable
society

