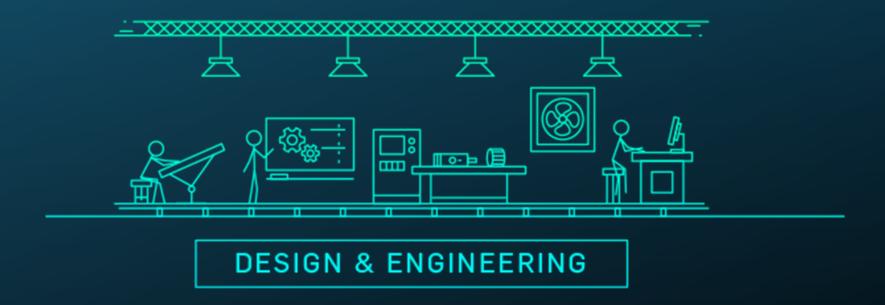


Business introduction

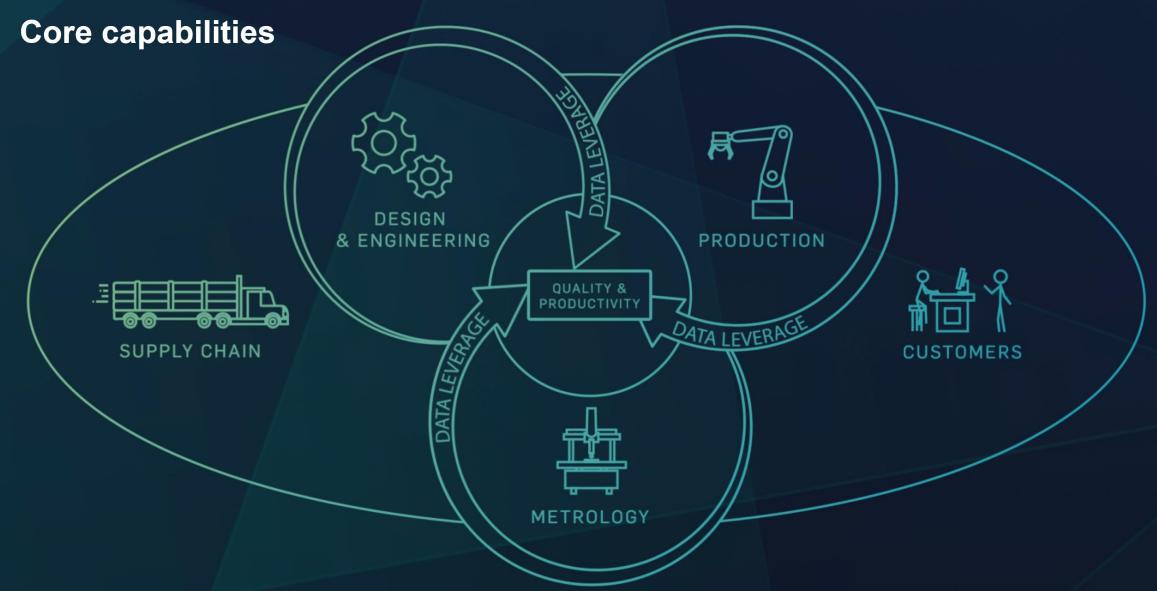


Core capabilities

Generating and using data from the real and virtual worlds to improve quality & productivity









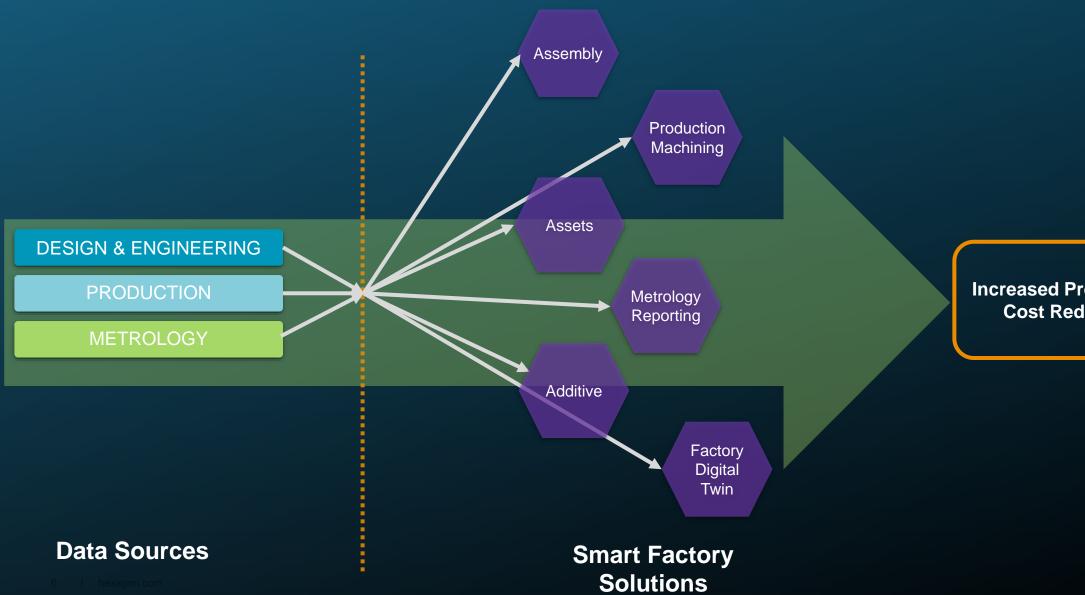
Automation is good, autonomous is better!





Combining Data from the Real and Virtual Worlds





Increased Productivity Cost Reduction

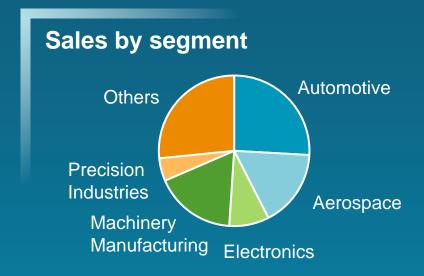
Hexagon Manufacturing Intelligence at a glance

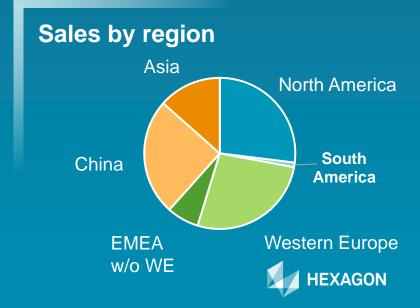
DIGITAL MANUFACTURING LEADER

- Solutions leverage data from design and engineering, production and metrology to improve manufacturing quality, efficiency and productivity
- 60 percent software and services
- Revenue ~1.5bn. EUR

GLOBAL THINKING & LOCAL ACTING

- Active business in more than >100 countries
- 8 000+ employees
- 75 percent direct sales





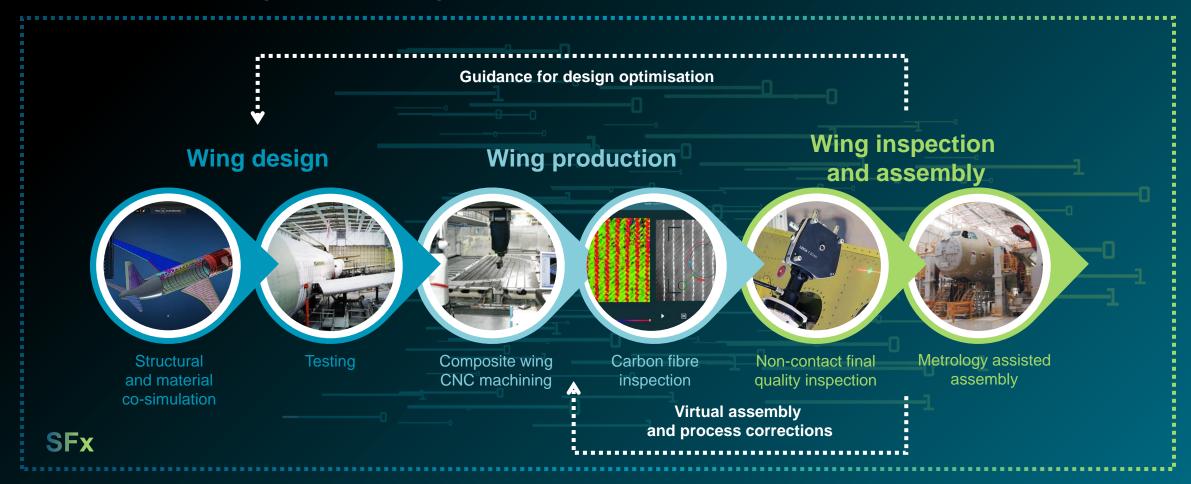
Aerospace

Customer Challenges

- Time to Market
- Productivity

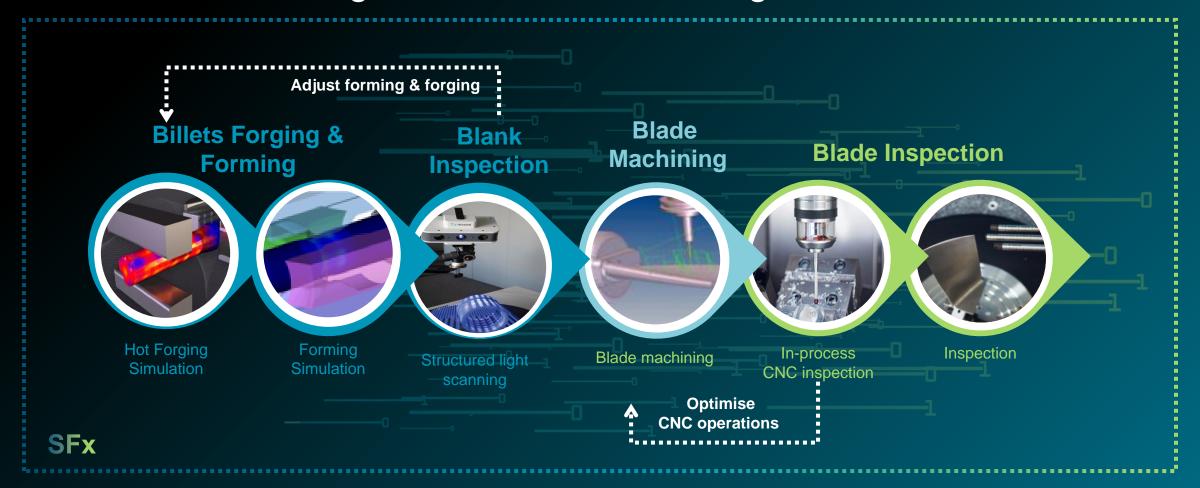


Aerospace customer challenge: Time to market Enhanced wing to fuselage assembly process





Aerospace customer challenge: Productivity End-to-end aero-engine blade manufacturing







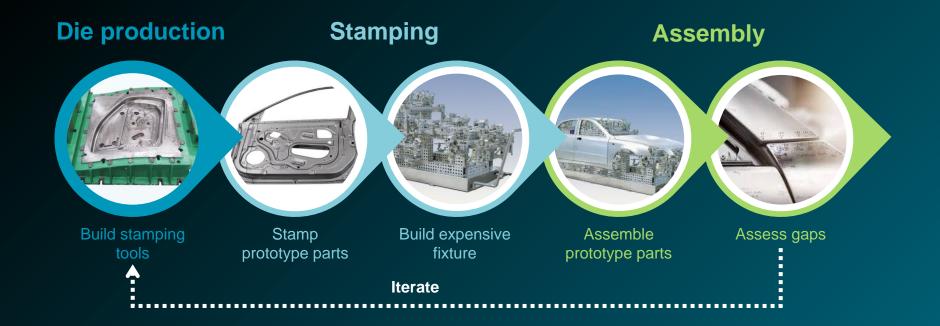
Automotive

Customer Challenges

- Time to Market
- Productivity
- Move to Electric



Automotive customer challenge: Time to market Digital twin assembly



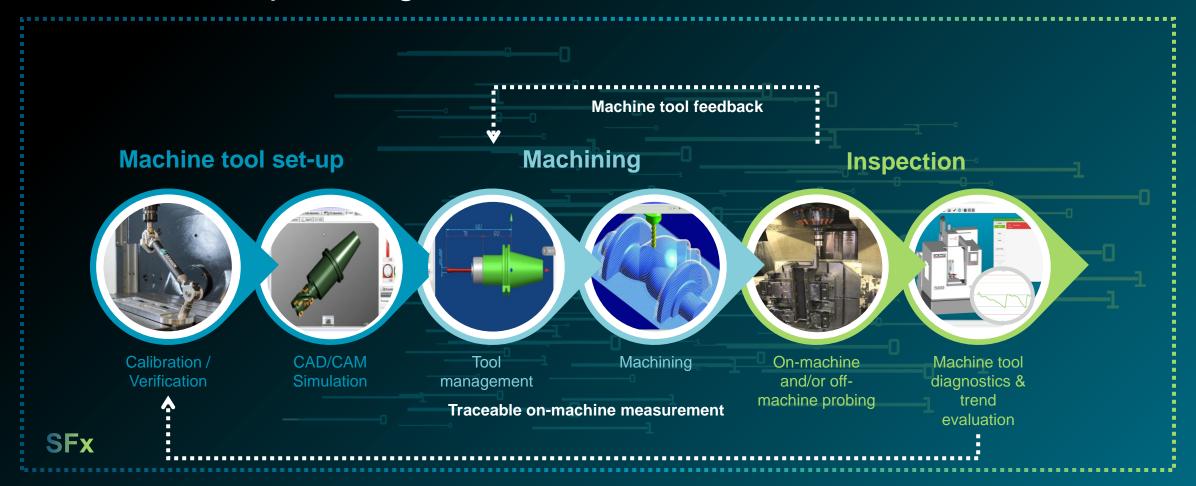


Automotive customer challenge: Time to market Digital twin assembly



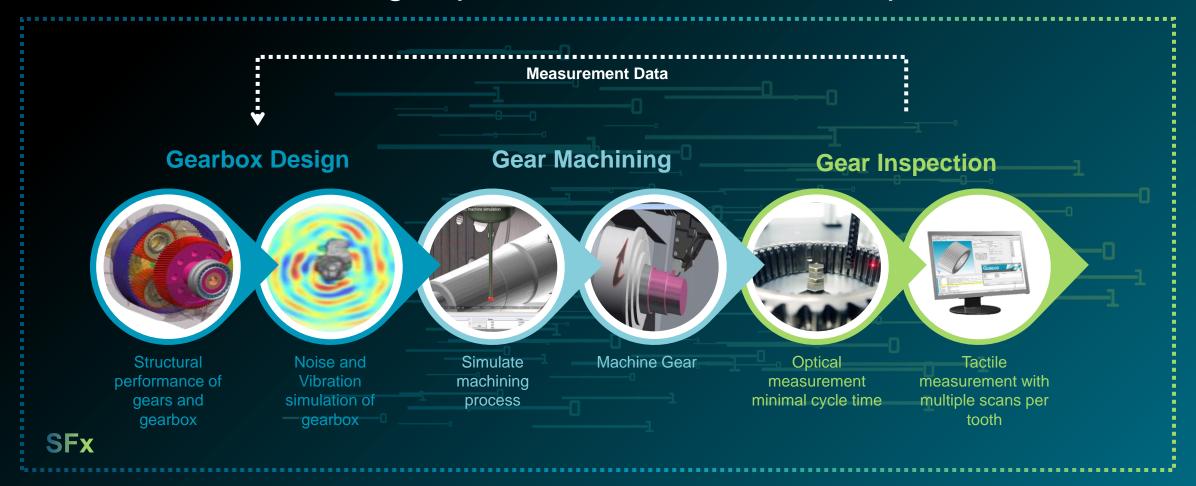


Automotive customer challenge: Productivity Towards Self-optimising machine tools





Automotive customer challenge: Electric cars New transmissions; high speeds and associated torques





VinFast - Vietnam First Homemade Car Manufacturer Time to Market



R&D and Design

- Research & Development
- Design & Dynamics Simulation
- Product Development Activities





- Q-DAS Quality management systems
- **eMMA** Assembly management
- Toro Advantage SUV & Sedan body frame
- Portable Arm & Tracker Body part
- White Light Press parts
- Global S CMM Engine parts







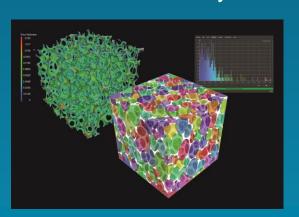




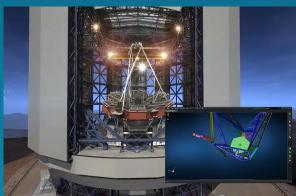
Why enter the CAE software space?

The rationale for our acquisition of MSC Software back in early 2017

Predict part and process performance crucial to Smart Factory



Gain access to our OEMs' design departments



CAE underlying growth, in user base and disciplines



MSC Software footprint in automotive and aerospace







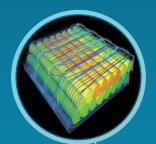
Solutions Development – Strategies

Lead in fast-growth adjacencies

- ✓ Virtual Manufacturing
- ✓ Materials
- Co-Sim, embed Acoustics and Complex Fluid Dynamics (CFD)

APEX platform

- ✓ Strengthen Structures and Multi Body Dynamics (MBD)
- ✓ UX to target wider audience
- ✓ Workflow focus







Smart Factory ready

- ✓ From CAD... to any data set
- Costing, Manufacturability, Sustainability
- Image based simulation

Force Multipliers

- ✓ Machine Learning applied
- ✓ Drive Automation and Scalability
- Cloud delivery





Apex platform, consolidate the structural domain

Explore design space

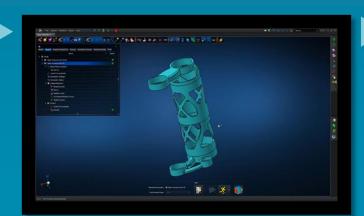


Productive: Unparalleled productivity, automation Accessible: 300k analysts vs 3m engineers Pervasive: Entry point for multi-physics adoption Fundamental: Building block for SFx solutions







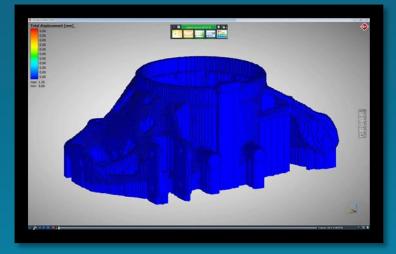




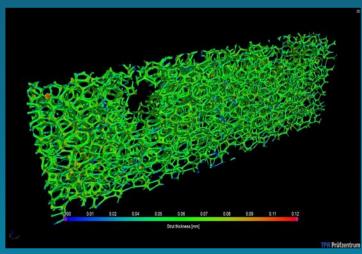


Fast growth adjacent markets

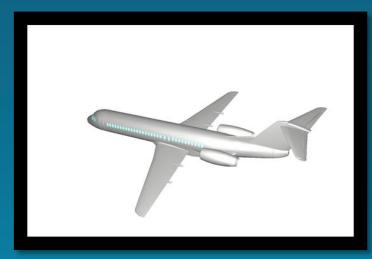
Virtual manufacturing



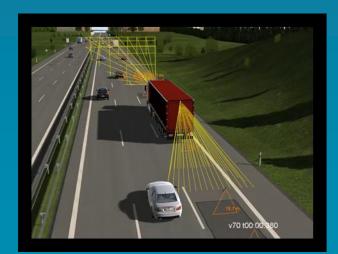
Materials



Co-simulation



AV / ADAS

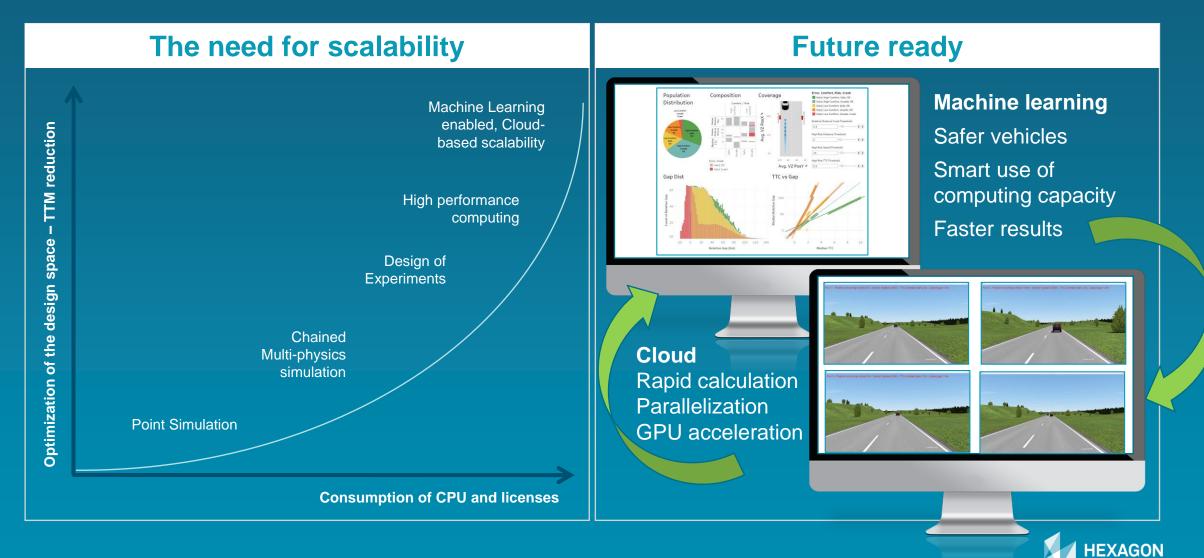


Acoustics and CFD



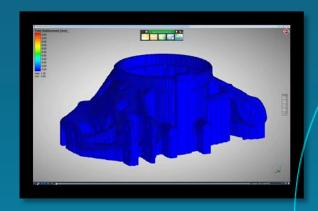


Force multipliers, drive innovation and consumption



CAE powers Smart Factory

Additive manufacturing



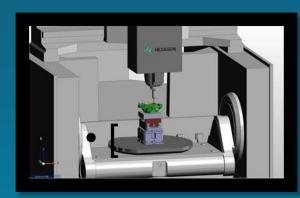














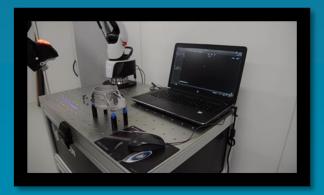




Metrology for Quality Assurance



Reverse Engineering

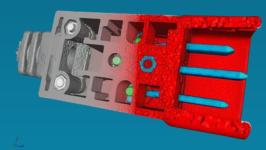




Volume Graphics to leverage need for X-ray inspection



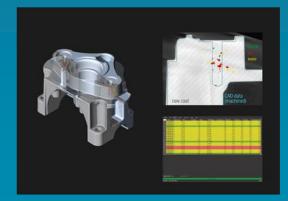
Complex Parts

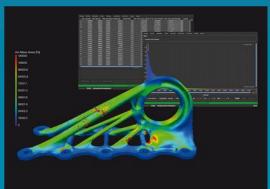


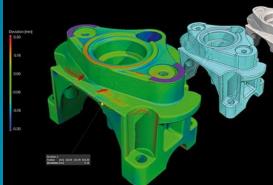
A key building bock for Smart Factory



Production Ready

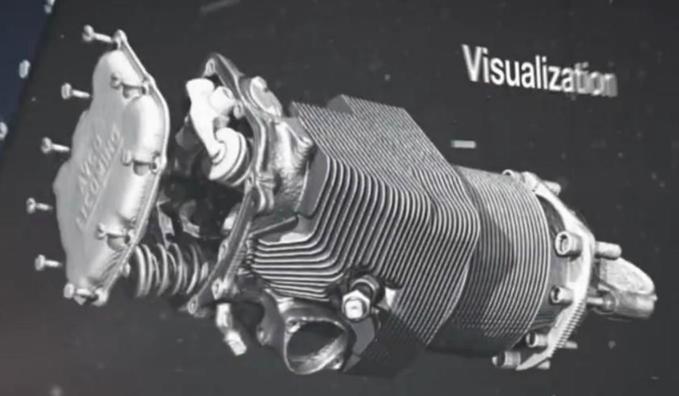






Advanced Materials





fine segme

